

**5**TREN**9**TH  
IN  
NUM**63**RS

ANNUAL REPORT 2014

TIME™

# STRENGTH IN NUMBERS

Solid financial results. ● Growth across all business segments. ● First dividend payout from operations.

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# PERFORMANCE INDICATORS

REVENUE OF **RM**

**596.3**

**MILLION** FYE'14

UP 9% FROM RM548.3M IN FYE'13

EARNINGS PER SHARE (EPS) **RM**

**0.30**

FYE'14

EBITDA OF **RM**

**228.8**

**MILLION** FYE'14

UP 18% FROM RM193.2M IN FYE'13

TOTAL SHAREHOLDERS' EQUITY **RM**

**2,358.4**

**MILLION** FYE'14

UP 18% FROM RM2,003.6M IN FYE'13

OPERATING PROFIT OF **RM**

**143.9**

**MILLION** FYE'14

UP 22% FROM RM118.0M IN FYE'13

NET TANGIBLE ASSETS PER SHARE **RM**



**0.62**

FROM RM3.12 IN FYE'13 TO RM3.74 IN FYE'14





## CORPORATE PROFILE

TIME is an ASEAN-focused telecommunications provider that connects businesses and homes by coupling the most capable people with the latest technologies available.

Based in Kuala Lumpur, Malaysia, we offer a full suite of connectivity solutions that include wholesale bandwidth, private leased lines, dedicated Internet, international connectivity and data centres to operators and enterprises across the Asia-Pacific region.

Our Cross Peninsular Cable System (CPCS™) nationwide fibre optic network is the backbone of TIME, anchoring our core Malaysian fixed-line business.

Fully future-proof, the CPCS™ delivers exceptional availability, speed and reliability. With it, we offer Malaysia's fastest home broadband service at speeds of up to 100Mbps.

Outside Malaysia, the stakes we own in international submarine cable assets enable us to provide seamless connectivity between a rapidly developing Southeast Asia and the rest of the world.

A crucial component of our international submarine cable assets is a fully owned, full-fledged Cable Landing Station, acting as a termination hub for seamless international and domestic connectivity.

We also offer international-class storage and value-added ancillary services through our award-winning, carrier-neutral data centre facilities.

Building on our facilities in Malaysia and Singapore, we count data centre presence in Hong Kong, Thailand and Vietnam through strategic alliances with our co-location partners.

We have been publicly traded in Malaysia since 2001 and have been doing business in Asia for nearly three decades. In the process, we have built an enviable reputation for high-performance solutions, product innovation and customer commitment.



# MALAYSIAN FIXED LINE

**100% FIBRE OPTICS**

fixed-line telecommunications provider



## BUSINESS FOCUS

Wholesale | Enterprise | Government | SME



Domestic reach to over  
**197,000** premises

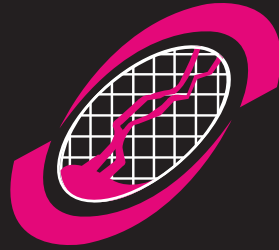
## Core Products



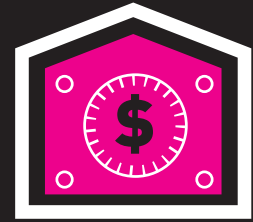




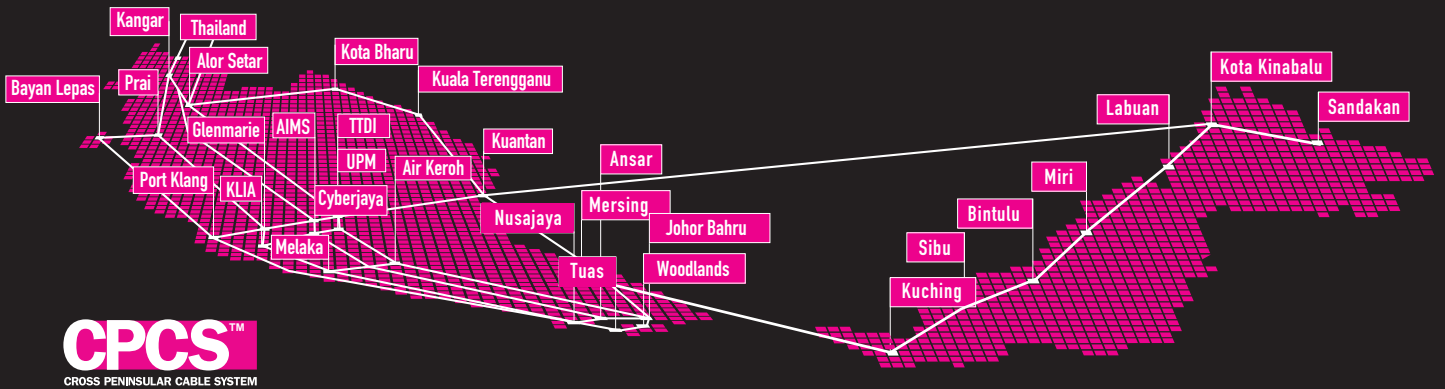
All domestic mobile operators



Top 100 Bursa Malaysia companies



All banks in Malaysia



9,000km of dedicated fibre optics traversing Malaysia, from Thailand to Singapore

FIBRE ROUTES

5

BORDER-TO-BORDER CAPACITY

8.8Tbps

DWDM TECHNOLOGY

100G

UPTIME AVAILABILITY

100%

Backed by  
EXPERT SUPPORT



# INVESTING IN GROWTH

Dear Shareholders,

I am pleased to report that the TIME Group performed well in 2014 amidst a weaker global economic environment that was hurt by weaker energy and commodity industries, and a volatile currency market.

Our domestic fixed-line, global bandwidth and data centre businesses anchored our performance during the year, despite intense competition from both existing and new industry players.

The Group placed a strong focus on advancing our regional ambitions in 2014.

We took a step further outside of Malaysia by expanding our global network footprint with new international submarine cable investments.

These investments, while capital intensive, will underpin our future growth and help us realise our goal of becoming a viable gateway between Asia and the rest of the world.

As shareholders are aware, our larger aim is to connect Asia to the rest of the world and in turn, connect the world to Asia. These are plans we have outlined in the past, which we call our 'Asia > World > Asia' strategy.

# Industry Overview

International bandwidth demand in ASEAN is expected to expand at a Compounded Annual Growth Rate (CAGR) of more than 35% up to 2020. This will be driven by rising Internet access and penetration, according to telecommunications market research and consulting firm Telegeography.

We believe we are well positioned to participate in this development with our regional expansion plans, despite the challenges borne by the current weak global economic environment.

**On the global front, we were ahead of the industry in 2014 with our international submarine cable investments, though we also recognise the competition from other new cable systems.**

Locally, intense price competition will continue to provide headwinds, but we see this as a healthy test for innovative growth strategies.

In particular, we are very supportive of the government's call for higher nationwide broadband penetration by introducing more affordable broadband charges.

We expect that this initiative will drive increased broadband adoption among Malaysians in the lower-income bracket, and we will do what we can to help meet the nation's goals of more broadband for everyone.

# Financial Results

In the financial year ended 31 December 2014, Group operating profit was 22% higher at RM143.86 million from RM118.03 million a year ago.

Revenue rose 9% year-on-year to RM596.3 million in 2014, while core pre-tax profit gained 24% to RM143.9 million.

These advancements were driven mainly by higher data revenue from global bandwidth and data centre sales.

Overall, we recorded improvements across all our key business segments of Wholesale, Enterprise, and SME & Consumer.

Meanwhile, our voice business remained subdued, in-line with industry trends, due to lower voice traffic.

In spite of the challenging environment, we remained committed to rewarding our shareholders.

**We declared, for the first time in our history, an interim dividend from internally generated funds of 5.6 sen per share, in line with our dividend policy of paying up to 25% of our normalised profit after tax.**

We expect continued progress as we further unlock the potential from cross-selling the innovative combinations of our fixed-line, data centre and global bandwidth businesses.

## Outlook and Prospects

We will strive to build on the momentum we gained in 2014 to further progress our regional ambitions.

Our international submarine cable investments will anchor our plan to expand our global network footprint and connectivity.

**We will continue to seek out strategic acquisitions, partnerships and joint ventures in the ASEAN region as part of our aim to strengthen our foothold in this part of the world.**

While our plans will be robust, strategic and risk-managed, short-term profitability may be sacrificed for future growth and sustainability. Margins, for example, might be compressed as we pursue these growth opportunities.

**In Malaysia, we will continue to expand our reach, extending our presence to new territories and improving our presence in the retail segment.**

As we work on realising our goals, we will maintain our ongoing efforts to address the current business challenges we face.

Intense competition from both existing and new players amid the current weaker economic environment will persist.

It is therefore important that we not become complacent and continue with efforts to extract further efficiency gains across the Group.

## Changes in Board Composition

Rossana Rashidi, who served as our Non-Independent Executive Director and Deputy Chief Executive Officer since 2012 resigned in July 2014.

On behalf of the Board, I thank her for her dedication and all her contributions towards driving the Group forward, especially in Malaysia.

# Acknowledgements

Before I conclude, I welcome the return of Dato' Sri Dr. Halim Shafie to our regulatory body, The Malaysian Communications and Multimedia Commission (MCMC), as Chairman, a post he served from April 2006 until May 2009.

With his vast experience and strong business acumen, I am confident that Dato' Sri Dr. Halim Shafie will propel the industry even further, not only in terms of competitiveness, but also good governance.

In addition, I thank Dato' Mohamed Sharil Tarmizi for all of his dedication and hard work when helming MCMC during the past three years.

I thank you, our shareholders, for your continued support throughout the years.

I am also grateful for the contributions of my fellow Board members towards their good governance and stewardship of our Group of companies.

TIME's continued success depends on the strength of its people and I thank our staff at all levels of TIME for their tireless dedication and commitment.

TIME has continued to strive to expand its reach both locally and regionally, and I am confident we will continue our ambitious pace going forward.

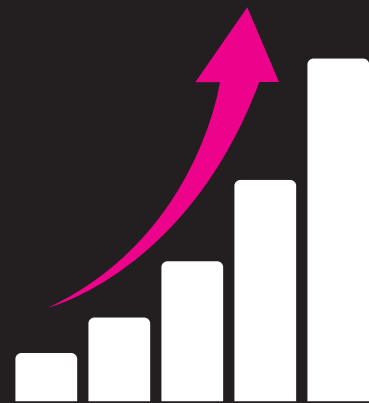
**ABDUL KADIR MD KASSIM**  
Chairman

# ONWARDS AND UPWARDS

We did well to sustain our performance and register improvements on all business fronts in 2014.

The business processes and teams we have assembled over the years helped us achieve significant advances both at home and abroad.

Competition abounded, yes, but we addressed it positively and proactively. We used the challenges we faced to instead improve, innovate and further acquire market share.



# Setting the Pace Locally

We enhanced our Cross Peninsular Cable System (CPCS™) during the year, after having transformed it into a 100% next-generation IPIMPLS network in 2013.

**Today, the CPCS™ is equipped with 100Gbps-coherent technology, making us among the first few network providers in Malaysia to wholly adopt this technology early, thereby future-proofing an already resilient network.**

With our CPCS™ 100Gbps ready and our infrastructure ever-expanding, we are at the forefront of industry-wide network modernisation initiatives.

We also continued to widen our reach in the country, extending our presence in the retail segment and in the process, making our high-speed connections even more broadly available in the country.

As a result, our customers readily attest to a level of performance, resilience and reliability that few other operators are able to offer and commit to.

# Making Headway Regionally

The regional advances we made during the year will take us even closer to realising our aspirations of becoming the 'carrier's carrier' in the Asia-Pacific region.

**On the international front, we participated in two submarine cable consortiums, namely the Trans-Pacific FASTER and the Asia-Africa-Europe 1 (AAE-1).**

The FASTER cable system will link Japan and North America, and is expected to extend our intra-Asia capacity further when our Asia Pacific Gateway (APG), which will connect Southeast Asia to Japan, is completed in 2016.

Our investment in FASTER marks our second submarine cable project in partnership with Google, and builds on the strength and success of our previous investment in the Unity Cable System back in 2008.

In turn, AAE-1 will link Asia and Europe via the Middle East. Construction of this high-capacity cable system began in 2014 and is targeted for launch by 2016.

With this added capacity, our current and potential customer markets in Indochina and ASEAN grew significantly during the year. In addition, we expanded our Point-of-Presence (PoP) in Southeast Asia's largest economy - Indonesia.

# Scoring Big with Our Data Centre Business

AIMS was not only recognised for the quality and services we provided, we also expanded our customer base and presence during the year.

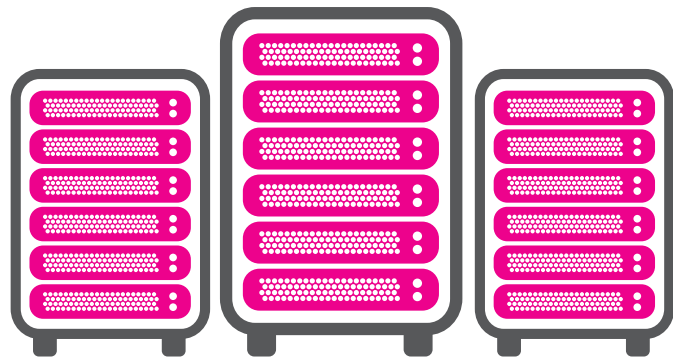
**Our top-notch offerings garnered new customers in 2014, ranging from Financial Services Institutions to Malaysia's leading Oil & Gas companies.**

We heeded customer demands and set up data centre presence in Singapore, and gave our customers valuable flexibility in their key markets, further building our already considerable customer goodwill.

We secured Payment Card Industry Data Security Standard (PCI DSS) certification in 2014, making us the third data centre in Malaysia to receive global compliance recognition for payment security.

We also won the 2014 Frost & Sullivan Malaysia Data Center Service Provider of the Year award recognising the tireless effort of our people and AIMS' achievements during the year.

Moving forward, AIMS plans to develop and launch new solution suites and value-added services to further augment its pure data centre services. These will include enhanced Cloud solutions, web performance and high-end security solutions.





# Segment Review

## Wholesale

We grew sales last year despite intense competition and price erosion in the wholesale arena as our responsiveness to market prices helped us expand share in a competitive environment.

The synergistic portfolio within our subsidiary businesses saw us achieve greater IP transit sales, while the close relationships cultivated with our customers through the years contributed to this growth.

We expect that demand for Wholesale data will continue to be strong, although price erosion and cost saving initiatives by the Global Service Providers (GSPs) might initially impact revenues.

**We are confident that our growth in this segment remains intact, with the improvement in our business operations and network expansion.**

With mobile operators resuming network expansion initiatives to cater to the surge in data demand, we also see opportunities to support them with the critical backhaul access they require.

## Enterprise

Despite stiff competition, we managed to increase our market share to include new customers across all our Enterprise verticals.

**In addition to meeting customer requirements with high standards of service, the quality of our products and superior account management were among our biggest competitive advantages.**

Our expanding customer base demonstrated our ability to meet their stringent requirements with a more resilient network, quick customer service deployment and flexible offerings.

As Malaysia further develops, there will be increasing demand for the type of technologically advanced solutions TIME is able to offer.

We recognise this vast potential, and we plan to meet challenges head-on, by not only doing things correctly, but also pushing the envelope in performance, innovation and good old-fashioned hard work and dedication.



# Operational Excellence

During the year, we consolidated all our business units within a single and centralised Enterprise Resource Planning (ERP) environment, yielding significant benefits.

- It gave us better operational management and control.
- It forced us to work in a more efficient and streamlined way.
- Information was centralised in one focal area, giving us easier and faster data access and recall.

The ERP solution was not the only change from an operational perspective.

We implemented a new fraud management and revenue assurance system during the year, giving us marked improvements in our fraud monitoring capabilities. As a result, detection and more importantly, fraud prevention, improved.

**These initiatives evidence our aim of consistently providing high-quality, high-performance and secure solutions to support our business and operations.**

Moving forward, 'Lean Six Sigma' programs will be introduced Group-wide, operational efficiency and effectiveness.

We expect that these programs will reduce operational wastages, ultimately reducing the high cost of low performance.

# Growing Our People

Our people remain the Company's most important asset.

To further strengthen their capabilities, we focused on four key areas during the year – the Network, Sales, Products and Customer-facing groups – giving them fresh insights, motivations and skills to perform their duties at a higher level.

In turn, high achievers were recognised and rewarded through the Company's Performance Share Grant Scheme, resulting in improved retention rates among our top performers.

In 2014, we also launched the TIME Management Associate Program, aimed at nurturing the future leaders of the business.

**To ensure our long-term growth and success, we will continue to invest in improving the abilities, satisfaction and performance of our employees.**

We will expand the depth and breadth of our HR schemes to further build on the performance and morale of our people.

- Policies and practices will be further strengthened.
- Individual skills and abilities will be identified and further improved.
- Top performers and high achievers will be rewarded.
- Work-life balance will continue to be important.

These are just a few of our key initiatives for the months and years ahead, setting up TIME to become an employer of choice.



# BOARD OF DIRECTORS

## ABDUL KADIR MD KASSIM

NON-INDEPENDENT, NON-EXECUTIVE DIRECTOR  
(CHAIRMAN)

**Abdul Kadir Md Kassim, a Malaysian, aged 74, was appointed to the Board of TIME dotCom Berhad on 22 October 2001 and as Chairman on 15 January 2010.**

Abdul Kadir holds a Bachelor of Laws (Honours) degree from the University of Singapore and is the Senior Partner of Messrs Kadir, Andri & Partners.

Abdul Kadir sits on the Boards of UEM Group Berhad and is Chairman of UEM Builders Berhad and, of Cement Industries of Malaysia Berhad.

Abdul Kadir is a member of the Investment Panel of Lembaga Tabung Haji, of the Corporate Debt Restructuring Committee and of Financial Services Professional Board.

He is also a member of the Board of Directors of Danajamin Nasional Berhad and Datuk Yaw Teck Seng Foundation. On 15 February 2014, he was appointed as trustee of The Renong Group Scholarship Trust Fund.

He has no securities holdings in the Company and/or its subsidiaries. He also has no family relationship with any Director and/or major shareholder nor any conflict of interest with the Company.

He has not been convicted of any offence in the past 10 years.

## ELAKUMARI KANTILAL

NON-INDEPENDENT, NON-EXECUTIVE DIRECTOR

**Elakumari Kantilal, a Malaysian, aged 58, was appointed to the Board of TIME dotCom Berhad on 8 March 2001. She is the Chairman of the Nomination and Remuneration Committee. She is also a member of the Audit Committee.**

Elakumari currently holds the position of Director of Investments in Khazanah Nasional Berhad (“Khazanah”). She was actively involved in the establishment of Khazanah whilst in the Ministry of Finance. She has been in Khazanah since its inception in 1994 moving from the position of Senior Manager to Director in 2004. She started her career in the government sector in 1981 and held various positions within the sector namely in the Accountant General’s Office, Ministry of Agriculture and Ministry of Finance. She was involved in the monitoring and restructuring of companies, including debts of non performing companies held by Ministry of Finance (Incorp).

She holds a Master of Science in Accounting and Finance from the University of East Anglia and a Bachelor of Accounting from University Kebangsaan Malaysia. Besides her executive education in IMD Switzerland, she has also attended the Harvard Premier Business Management Program. She is a member of the Malaysian Institute of Accountants.

She also serves as a Director on the Board of Faber Group Bhd and UEM Builders Berhad.

She has no securities holdings in the Company and/or its subsidiaries. She also has no family relationship with any Director and/or major shareholder nor any conflict of interest with the Company.

She has not been convicted of any offence in the past 10 years.

## RONNIE KOK LAI HUAT

SENIOR INDEPENDENT, NON-EXECUTIVE DIRECTOR

**Ronnie Kok Lai Huat, a Malaysian, aged 60, was appointed to the Board of TIME dotCom Berhad (“TIME”) on 31 January 2008. He is the Chairman of the Audit Committee and a member of the Nomination and Remuneration Committee.**

Ronnie holds a Degree in Business Administration from the University of Strathclyde, United Kingdom. Prior to joining the Board of TIME, Ronnie held the position of Global Head of Marketing at Sampoerna International from September 2004 to January 2007 and was Sampoerna Malaysia’s Marketing Director from June 2002 to August 2004. Between 1996 and 2002, he served as the Vice President of Marketing & Sales at JT International Tobacco Sdn Bhd where he also held the position of Executive Director on the Board of the company. He also sits on the Board of Cement Industries of Malaysia Berhad.

He has direct interest in the securities of the Company. He has no family relationship with any Director and/or major shareholder nor any conflict of interest with the Company.

He has not been convicted of any offence in the past 10 years.

## BALASINGHAM A. NAMASIWAYAM

INDEPENDENT, NON-EXECUTIVE DIRECTOR

**Balasingham A. Namasiwayam, a Malaysian, aged 63, was appointed to the Board of TIME dotCom Berhad (“TIME”) on 13 July 2009. He is the Chairman of the Tender Committee. He is also a member of the Audit Committee and the Nomination and Remuneration Committee.**

Balasingham holds a Bachelor of Science (Hons) in Electrical Engineering from Portsmouth Polytechnic, United Kingdom. He is a Fellow of The Institution of Engineers, Malaysia and is a Professional Engineer, Malaysia (P. Eng). He is also a Member of The Institution of Engineering and Technology, United Kingdom.

Balasingham has been involved in the telecommunications industry for more than 30 years. Prior to joining the Board of TIME, he served as the Chief Executive Officer of Fiberail Sdn Bhd from September 2003 to June 2008. Balasingham began his career as an Assistant Controller of Telecoms with the then Jabatan Telekom Malaysia and served in various capacities until December 1986. He continued his career with Telekom Malaysia from 1987 to 2003. His last position with Telekom Malaysia was General Manager of Specialised Network Services.

Balasingham has interest in the securities of the Company through his spouse. He has no family relationship with any Director and/or major shareholder nor any conflict of interest with the Company.

He has not been convicted of any offence in the past 10 years.

## HONG KEAN YONG

INDEPENDENT, NON-EXECUTIVE DIRECTOR

**Hong Kean Yong, a Malaysian, aged 52, was appointed to the Board of TIME dotCom Berhad on 1 September 2012. He is a member of Tender Committee.**

Hong holds a Bachelor of Engineering (Hons) in Electrical and Electronics Engineering from University of Malaya. He began his career in Accenture Malaysia, where he held various senior positions from March 1987 to December 1994. He has also served in various senior capacities in MBf Group of Companies, Multimedia University, Avancode Malaysia Sdn Bhd and Motorola Multimedia Sdn Bhd prior to his last position as the Group Chief Information Officer in Hong Leong Financial Group from April 2008 to March 2011. Hong joined Taylor’s Education Group in April 2011 and currently holds the post of Executive Vice President, Strategic Initiatives.

He has no securities holdings in the Company and/or its subsidiaries. He also has no family relationship with any Director and/or major shareholder nor any conflict of interest with the Company.

He has not been convicted of any offence in the past 10 years.





# LEADERSHIP TEAM

## AFZAL ABDUL RAHIM

COMMANDER-IN-CHIEF

Afzal was appointed Director & Chief Executive Officer of TIME in 2008. He has successfully expanded the Group into the global bandwidth and data centre businesses via the acquisitions of the Global Transit and AIMS, giving it an international footprint and access to high-growth ASEAN data markets. TIME is today a leading Southeast Asian telecommunications provider and a sought-after carrier-neutral data centre operator. Afzal is a qualified Mechanical Engineer from the University of Sussex, UK.

## LEE GUAN HONG

CHIEF EXECUTIVE OFFICER  
MALAYSIAN FIXED LINE

Guan Hong joined TIME in 2009 as Chief Engineering Officer and was appointed Chief Executive Officer of TIME's core fixed-line business in 2014. His trademark leadership style has brought increased efficiency and bottom line improvements to an integral segment of the business. He has more than 15 years of experience, ranging from Internet services to the telecommunications industry. Guan Hong graduated with a degree in Management Information Systems from the University of Oklahoma, USA.

## SAIFUL HUSNI SAMAK

CHIEF EXECUTIVE OFFICER  
GLOBAL BANDWIDTH

Saiful was appointed Chief Executive Officer of Global Transit in 2009. He oversees TIME's international network connectivity footprint and has helped the Group grow into a key player in the global bandwidth market. He is backed by more than 20 years' experience in the banking and telecommunication industries. Saiful graduated with an MBA from the University of Southern Cross, Australia and a Degree in Economics and Finance from the University Of Hartford, USA.

## CHIEW KOK HIN

CHIEF EXECUTIVE OFFICER  
DATA CENTRE

Chiew joined AIMS in 1997 and was appointed Chief Executive Officer in 2010. He spearheads AIMS' strategic development and has been instrumental in its penetration into the enterprise market, and expansion to Cyberjaya and Singapore. He played an integral role in developing the Malaysian Internet Exchange (MyIX), which he also heads as Chairman. Chiew graduated with an MBA from Nottingham Trent University, UK.

## LONG SHER NENG

CHIEF FINANCIAL OFFICER

Sher Neng was appointed Chief Financial Officer in 2010. He helped steer TIME through a period of immense transition and growth, and has been contributing significantly to the Group's financial stability. He has more than 18 years' experience in financial management and operations. Sher Neng graduated with a Bachelor of Business Administration (Hons) from Western Michigan University, USA. He is a member of the Malaysian Institute of Accountants (MIA), Malaysian Institute of Certified Public Accountant (MICPA) and Virginia Society of Certified Public Accountants (VSCPA USA).

## LEE WENG FAK

CHIEF ENTERPRISE OFFICER

WF Lee joined TIME in 2011 and was appointed Chief Enterprise Officer in 2014. He has streamlined TIME's Enterprise division into key vertical sectors with a clear focus on customer acquisition and retention, helping contribute to both TIME's top and bottom lines. He has more than 30 years of ICT industry experience in fast-paced and rapidly expanding companies. WF Lee is a Computer Science graduate from the Institute of Data Processing Management (now IMIS), UK.

## **LOH JENKIM**

**CHIEF COMMERCIAL OFFICER**

Jenkim joined TIME in 2013 and was appointed Chief Commercial Officer in 2014. She has been instrumental in expanding the Group's portfolio of commercial offerings to the Wholesale segment and in implementing a new suite of commercial schemes, in addition to maximising cross-Group selling. She has 20 years of experience ranging from strategic business analysis to financial audit from the Big Four accounting firms and the telecommunications sector. Jenkim is a fellow of the Association of Chartered Certified Accountants.

## **JULIAN DING**

**CHIEF INNOVATION OFFICER**

Julian was appointed Chief Innovation Officer in 2011. He leads the Group's innovation projects and activities, and has developed a Group-wide structure that encourages, supports and rewards innovation. He also developed a proactive engagement approach that has built valuable and synergistic linkages with key regulatory authorities, both domestically and internationally. His experience includes Information Technology and its related regulatory and policy frameworks. He graduated with a Masters in Public Policy and Management from Monash University, and is admitted to practice law in Peninsular Malaysia, Singapore, England and Wales.

## **ANAND VIJAYAN**

**CHIEF SERVICES OFFICER**

Anand joined TIME in 2009 and was appointed Chief Services Officer in 2010, spearheading TIME's SME & Consumer business to exponential growth. He drove TIME's network coverage aggressively throughout the Klang Valley and Penang, and paved the way for ASTRO IPTV to be delivered via TIME's fibre optic network. He has more than 15 years' experience in financial and IT audit, risk and consulting from the Big Four accounting firms. Anand graduated with an MBA from Charles Sturt University, Australia and a Bachelor of Business (Accountancy) from Royal Melbourne Institute of Technology (RMIT).

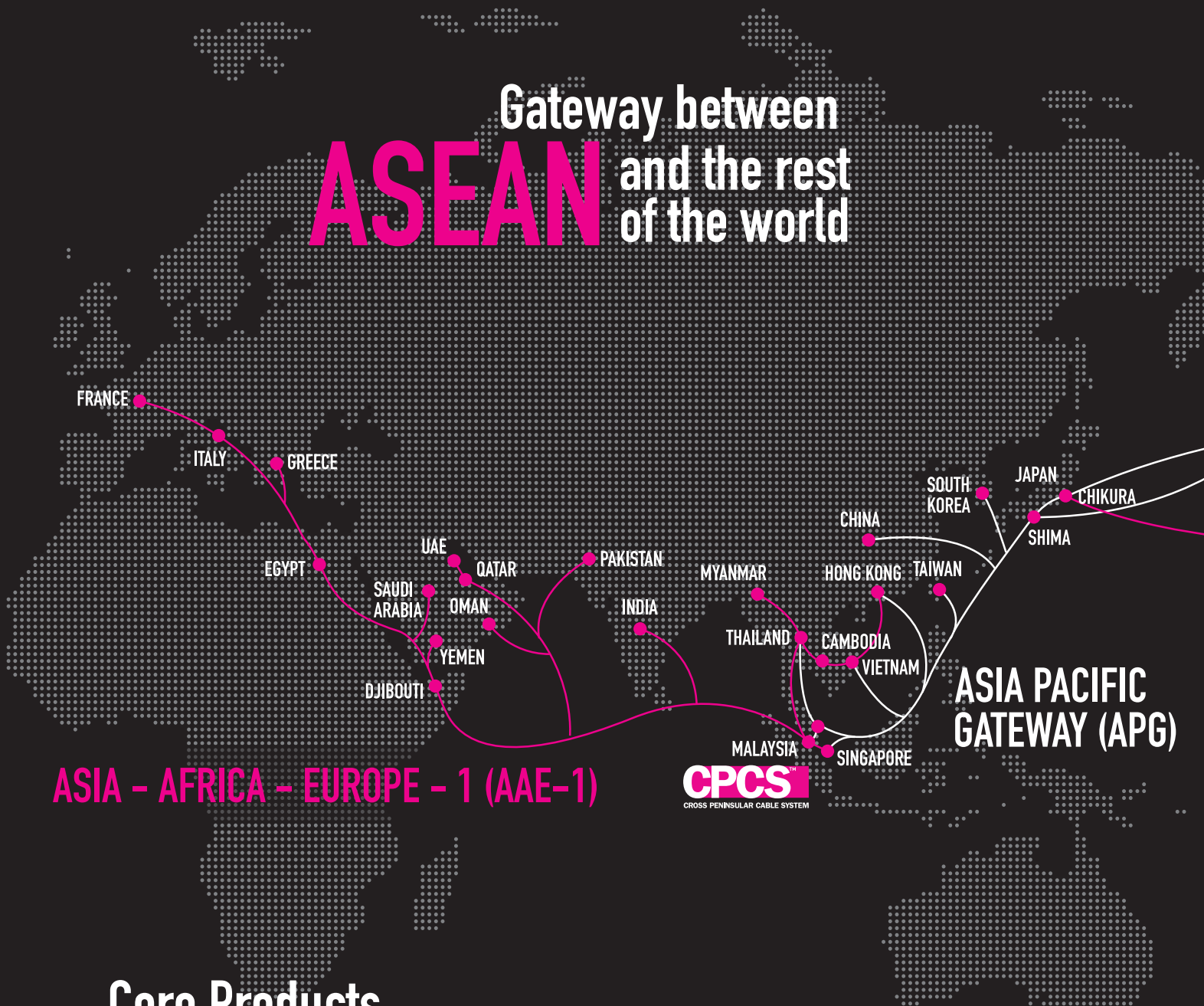
## **CHRISTOPHER WILSON**

**HEAD, INTERNATIONAL BUSINESS**

Chris joined TIME in 2013, backed by more than 25 years' experience in the fixed, mobile and subsea telecommunications industries. His regional knowledge is critical in realising TIME's aspiration to expand into new ASEAN markets. His key areas of expertise are strategy, corporate development, product management and sales. Chris is an Electronic Engineering graduate from the University of Southampton, UK. He has post-graduate diplomas in Marketing and Finance.

# GLOBAL BANDWIDTH

Gateway between  
**ASEAN** and the rest  
of the world



ASIA - AFRICA - EUROPE - 1 (AAE-1)

**CPCS**  
CROSS PENINSULAR CABLE SYSTEM

ASIA PACIFIC  
GATEWAY (APG)

## Core Products

International  
Connectivity

High-Speed  
Internet

Managed  
Bandwidth

Security

Connectivity across **4** continents



Seamless

FASTER



Flexible  
and scalable

OREGON  
PALO ALTO  
SAN JOSE  
LOS ANGELES

UNITY



Technologically  
advanced

Points-of-presence  
in more than **13** locations  
worldwide



## CORPORATE GOVERNANCE STATEMENT

The Board is committed to ensuring the highest standards of corporate governance in the Group as articulated in the eight (8) principles and recommendations of the Malaysian Code on Corporate Governance 2012 (the “Code”) and also continually strives to enhance the effectiveness of the Board by improving the Board of Directors’ practices and processes. The Group has adopted significant recommendations of the Code and the Board is continuously reviewing the Group’s corporate governance practices and will make appropriate adjustments to reflect its position as a good corporate citizen. The key objective is to adopt the substance behind good corporate governance and not merely the form, with the aim of ensuring Board effectiveness in enhancing shareholders’ value.

The Board views corporate governance as synonymous with four key concepts of the Group; namely transparency, integrity and accountability as well as corporate performance. The Group adopts these key concepts in the Group’s operation and management and consciously applies the principles and recommendations of the Code and other global standards.

The Board is pleased to provide the following statement which outlines how the Group has applied the principles and recommendations set out in the Code throughout the financial year ended 31 December 2014.

### PRINCIPLES STATEMENT

#### A. Directors

##### The Board

An effective Board that leads and controls the Group is vital in the stewardship of its direction and operations and ultimately the enhancement of long-term shareholder value. Thus, the Board is responsible for the strategic direction, establishing goals for management and monitoring the achievement of these goals. All Directors are from diverse professional backgrounds with a wide range of business, technical and financial experience. The profile of each Director is presented from pages 19 to 22.

The diversity of the Directors’ background is pivotal to provide depth and specific experience and perspective to the leadership of the Group, as needed by the Group’s business which is highly regulated and supervised.

In discharging its stewardship, the Board has adopted a formal schedule of matters which include:

- reviewing and adopting a strategic plan for the Company;
- overseeing the conduct of the Company’s businesses;
- identifying principal risks and ensuring the implementation of appropriate internal controls and mitigation measures;
- establishing a succession plan;
- overseeing the development and implementation of a shareholder communication policy for the Company; and
- reviewing the adequacy and the integrity of the management information and internal controls system of the Company and Group.

The Board Charter which clearly sets out the role and responsibilities of the Board and the Board Committees as well as the processes and procedures for convening their meetings is accessible on the Company’s corporate website. It serves as a reference and primary induction literature providing prospective and existing Board members and Management insight into fiduciary and leadership functions of the Directors.

The Board will review its charter regularly to keep it up to date with changes in regulations and best practices and to ensure its effectiveness and relevance to the Board's objectives.

Additionally, the Board adheres to the Code of Ethics for Directors issued by the Companies Commission of Malaysia.

### **Board Balance**

There were seven (7) Board members in 2014, comprising one (1) Non-Independent Non-Executive Chairman ("Chairman"), three (3) Independent Non-Executive Directors, one (1) Non-Independent Executive Director and two (2) Non-Independent Non-Executive Directors. None of the Independent Directors have served the Board for a cumulative term of 9 years.

The Board's composition at the end of year 2014 is in line with paragraph 15.02 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities"). The composition of the Board reflects an impressive spectrum of experiences and skills with a mix of legal, financial, technical and business experience which are relevant and vital to the direction and management of the Group. The Board is suitably equipped with members that possess significant experience in the telecommunication industry.

The Board is supportive of the gender boardroom diversity recommended by the Code.

The roles and responsibilities of the Chairman and the Chief Executive Officer ("CEO") are separated with clear distinctions between them. The Chairman leads the Board and is responsible to ensure the effective and smooth interaction of the overall Board and individual Directors, both within and outside the Boardroom as well as driving the discussion toward consensus and to achieve closure in every discussion. The CEO is responsible for developing and implementing strategy of the Group, reflecting long term objectives as well as priorities established by the Board. The CEO assumes full responsibility and accountability to the Board for all aspects of the Company operations and performance. He also represents the Company to major customers, employees, suppliers and professional associations.

The Non-Executive Directors contribute significantly in areas such as policy and strategy, performance monitoring, allocation of resources as well as improving governance and control. The Independent Directors play pivotal roles towards ensuring that the business strategies of the Group and any other matters or agendas discussed are properly and fully deliberated and examined with a view to protect the interests of shareholders and the stakeholders of the Group. They provide independent and impartial views in determining the final decisions taken or endorsed by the Board.

### **Meetings**

The Board meets regularly. In addition to the scheduled meetings, the Board also convenes special meetings when urgent and important decisions need to be taken between scheduled meetings. During the financial year ended 31 December 2014, the Board met 8 times.

All meeting dates are determined and fixed yearly in advance so that every director is able to schedule their time effectively. For all the meetings, due notices were given and structured formal agenda and papers relating to the agenda items were forwarded to all the Board members for their perusal prior to and in most cases, in advance of the date of each meeting.

All proceedings of the meetings were properly minuted and filed. The minutes are circulated to each and every Board member for their perusal and comments prior to the confirmation of the minutes at the commencement of the next Board meeting. The members may request for clarification or raise comments on the minutes before they are confirmed.

**PRINCIPLES STATEMENT (CONTINUED)**

**A. Directors (continued)**

**Meetings (continued)**

During the year, the Board deliberated upon and considered a variety of matters including the Group's financial results, major investments and strategic decisions, the business directions of the Group and Corporate Governance matters during the financial year. Details of Directors' attendance at Board Meetings held during the financial year ended 31 December 2014 are as follows:

Director	Designation	Number of Meetings attended during the year	Percentage
Abdul Kadir Md Kassim	Non-Independent, Non-Executive Director (Chairman)	8/8	100%
Elakumari Kantilal	Non-Independent, Non-Executive Director	8/8	100%
Ronnie Kok Lai Huat	Senior Independent, Non-Executive Director	8/8	100%
Balasingham A. Namasiwayam	Independent, Non-Executive Director	8/8	100%
Hong Kean Yong	Independent, Non-Executive Director	8/8	100%
Gan Te-Shen	Non-Independent, Non-Executive Director	7/8	88%
Afzal Abdul Rahim	Non-Independent, Executive Director (Chief Executive Officer)	8/8	100%
Rossana Annizah Ahmad Rashid @ Mohd Rashidi (resigned on 25 July 2014 and there were 5 Board meetings held before her resignation)	Non-Independent, Executive Director (Deputy Chief Executive Officer)	5/5	100%

The Board of Directors delegates certain responsibilities to the Board Committees. All Committees have written terms of reference and operating procedures to ensure a clear division of duties between the Board and Board Committees. The Board is kept informed of all proceedings and deliberations of its Board Committees through minutes of Board Committees' meetings which are tabled at the Board meetings, for notation.

The Board of Directors reviews the terms of reference of its committees periodically to assess its relevance and clarity.

The details of meetings and activities of these Committees are discussed in the following paragraphs.



## PRINCIPLES STATEMENT (CONTINUED)

### A. Directors (continued)

#### Supply of information

The Board has unrestricted access to information required so as to enable it to discharge its duties, as the decision making process is highly contingent on the strength of information furnished. The Board is provided with monthly reports and updated information and briefings on the performance of the Group and the Company prior to every meeting to enable them to make informed decisions. The Board papers include, amongst others, the following details:-

- Business plan and annual operating plan;
- Quarterly performance reports of the Group;
- Major operational and financial issues including risks and audit issues;
- Market share and market responses to the Group's strategies;
- Major investments, acquisitions and disposals of assets;
- Manpower and human resource issues; and
- Minutes of meetings of all the Committees of the Board.

Senior management and key operational managers are informed and made aware of the quality and timeliness required by the Board with respect to the contents, presentation and delivery of Board papers for each Board meeting.

Key matters such as approval of annual and interim results, annual business plans and budget, major investment, financial decisions, key policies, major proposals and announcements are reserved for the Board. These reserved matters are set out in the Group's Discretionary Authority Limits ("DAL"). The DAL also specifies the levels of authority delegated to the Management by the Board.

The Board, whether as a whole or its members in their individual capacity, can seek independent professional advice at the Company's expense in the course of fulfilling their responsibilities. Every Director also has unhindered access to the advice and services of the Company Secretary. The Company Secretary constantly advises and updates the Board on the statutory and regulatory requirements in relation to their duties and responsibilities. Appointment and removal of the Company Secretary can only be made by the Board as a whole.

#### Director's Training

During the financial year, the Directors attended seminars, forums and briefings conducted by the regulatory authorities, professional bodies and other organisations in order to keep abreast with relevant developments in laws and regulations and the business environment. The training attended by the Directors during the financial year included the following:-

- ICLIF Leadership and Governance Centre - The Role of the Board in Behavioral Issues : Tools and Techniques for Nominating and Remuneration Committees
- ICLIF Leadership And Governance Centre - FIDE Core Program : Module B - Insurance
- Malaysian Directors Academy (MINDA) - Corporate Directors Advanced Programme 2014 - Ethics in Business : Creating Sustainable Value
- MINDA - Reconciling Leadership With Governance : Sustainability Value Creation Requires Both Dynamic Leadership and Good Corporate Governance
- Khazanah Megatrends Forum 2014
- Bank Negara Malaysia (BNM) - BNM's Monthly Senior Officers Luncheon : Inspiring Leaders Series
- Malaysian Communications and Multimedia Commission - Infocomm Development Authority of Singapore Bilateral Exchange

**PRINCIPLES STATEMENT (CONTINUED)**

**A. Directors (continued)**

**Re-election of retiring Directors**

In accordance with the Company's Articles of Association and the Main Market Listing Requirements of Bursa Securities, one-third (1/3) of the Directors shall retire by rotation at every Annual General Meeting and all Directors are subject to retirement at an interval of at least once every three (3) years. The Nomination and Remuneration Committee shall, upon reviewing and assessing performance levels, recommend to the Board the re-election of the Directors who are due for retirement at each Annual General Meeting.

Additionally, pursuant to Section 129(6) of the Companies Act, 1965, a Director over seventy (70) years of age is to retire at every Annual General Meeting and may offer himself/herself for re-appointment. In relation to this, the Chairman has offered himself for re-appointment at the forthcoming Annual General Meeting.

**Board Appraisal Process**

The Board continues to assess the performance of its members under an evaluation framework adopted earlier comprising Board Effectiveness Assessment and Board of Directors' Self/Peer Assessment. These assessments are designed to identify the areas that need to be improved to increase the Board's effectiveness and at the same time maintain the cohesiveness of the Board.

Among key performance indicators employed to evaluate the Board's current effectiveness are board administration, board accountability, responsibility and conduct whereas the indicators for individual director's assessment include their interactive contributions, underlying of their roles and quality of input.

The Company carries out the assessment process annually and the Board continuously identifies the areas to be addressed and is committed to align its effectiveness towards the recommended best practices.

**B. Board Committees**

**Appointments of Board Committees**

The Board has delegated certain responsibilities to the Board Committees and each and every Board Committee has written terms of reference of its own. The Board receives reports from the Board Committees and is regularly updated of their proceedings and deliberations. In cases where the Board Committee has no authority to decide on certain matters, the Board Committees will assess and examine the issue and subsequently provide their recommendations which are highlighted in their respective reports for the Board's endorsements.

**Audit Committee**

Paragraph 15.09 of the Main Market Listing Requirements of Bursa Securities requires an Audit Committee to be established. The Company's Audit Committee comprises three (3) Non-Executive Directors headed by the Senior Independent Non-Executive Director. Further details of its composition, roles and activities during the financial year are set out in pages 40 to 47.

## PRINCIPLES STATEMENT (CONTINUED)

### B. Board Committees (continued)

#### Nomination and Remuneration Committee

The Nomination and Remuneration Committee (“NRC”) comprises four (4) members and all of them are Non-Executive Directors. Among them, two (2) are Independent Directors and two (2) are Non-Independent Directors.

The NRC held a total of five (5) meetings during the past year. The details are as follows:

		No. of meetings attended
Elakumari Kantilal (Chairman)	Non-Independent, Non-Executive Director	5/5
Ronnie Kok Lai Huat	Senior Independent, Non-Executive Director	5/5
Balasingham A. Namasiwayam	Independent, Non-Executive Director	5/5
Gan Te-Shen*	Non-Independent, Non-Executive Director	2/2

\* Appointed as NRC Member with effect from 22 August 2014

The responsibilities of the NRC are to, inter alia:

- periodically review the framework of policies pertaining to the nomination and remuneration of Directors.
- advise the Board regarding the details and implementation of the framework of policies pertaining to the nomination and remuneration of Directors.
- make the necessary recommendations as specified under the objectives of the NRC.
- assisting the Board in examining the size, structure and composition of the Board, with a view to determining the impact of the number of directors upon its effectiveness.
- assess and monitor directors attaining the age of 70 years pursuant to the provision of Section 129 of the Companies Act 1965.
- assess and monitor vacancy of directors resulting from provisions of Companies Act, 1965, Memorandum and Articles of Association and Listing Requirements of Bursa Securities and recommend appointment of new directors.
- recommend to the Board the criteria, qualifications and experience deemed appropriate for the particular vacancy to be filled with respect to the nomination of new candidates for Board membership.
- review the proposals for the remuneration package of the Directors of the Company.
- review annually the Board’s required mix of skills and other qualities, including core competencies which Non-Executive Directors should bring to the Board and disclose the same in the Annual Report.
- recommend suitable orientation, educational and training programmes to continuously train and equip the existing and new Directors and to ensure a statement is made in the Annual Report by the Board on the training attended by Directors during the financial year.
- assist in ensuring that the Company’s employees’ compensation policies and benefit scheme are generally designed to encourage good performance and discourage poor performance.
- design and implement an evaluation procedure for Executive Directors/MD/CEO.
- review the performance of the Executive Directors/MD/CEO and recommend to the Board on annual increments, bonus and ex-gratia payments for Executive Directors/MD/CEO.



## PRINCIPLES STATEMENT (CONTINUED)

### B. Board Committees (continued)

#### Nomination and Remuneration Committee (continued)

Details of the Directors' remuneration (including benefits-in-kind) during the financial year ended 31 December 2014 are as follows:

Directors	Fixed Fees (RM)	Allowances (RM)	Benefits-in-Kind (RM)	Salary (RM)	Bonus (RM)	Other Expenses (RM)	Total Amount (RM)
Executive	-	1,480,854	19,340	1,099,840	203,280	237,722	3,041,036
Non-Executive	738,000*	239,818	1,500	-	-	-	979,318

\* Inclusive of the fees paid for sitting in Audit Committee, NRC and Tender Committee.

The NRC continues to evaluate the effectiveness of the Board and in this regard it assesses the size and composition of the Board to ensure that the required mix of skills are present in the course of discharging the Board's duties and responsibilities.

#### Tender Committee

The Tender Committee ("TC") was established to facilitate the procurement process. Its main objective is to examine the tenders received and ensure that all necessary criteria, specifications and requirements of the Company have been met and complied with.

The TC consists of Balasingham A. Namasiwayam (Chairman), Hong Kean Yong and Gan Te-Shen. The Board has delegated its authority to the TC to approve up to RM10.0 million for the budgeted transactions for the acquisition/disposal of fixed assets, trade or stock purchase and the award of contracts after taking into consideration various factors such as the list of tenders received, nature of procurement and the technical and commercial evaluation.

During the year, the TC held three (3) meetings.

### C. Shareholders

#### Investors/Shareholders Relations

The Group recognises and acknowledges that the key element of good corporate governance is being transparent and accountable to all stakeholders. It is fundamental for the Group to establish a provision of clear, relevant and comprehensive information readily accessible to all stakeholders at anytime. Acknowledging this fact, the Group maintains a high level of disclosure and communicates regularly and proactively with its stakeholders, particularly to investors and shareholders, through transparent, effective and readily accessible communication channels. Information on the Group's business activities and financial performance are disseminated through press releases, quarterly reports, annual report and the Annual General Meeting in a timely and efficient manner. In addition, the Company's website at <http://www.time.com.my> provides a broad range of information to the shareholders.

## PRINCIPLES STATEMENT (CONTINUED)

### C. Shareholders (continued)

#### Investors/Shareholders Relations (continued)

The Company has taken great care and control to ensure that no market sensitive and any other information that is required to be reported or announced to Bursa Securities for public release are disseminated or informed to any party without first making such official report or announcement to ensure equal dissemination and information to all investors. Any information released by the Company totally complies with and strictly adheres to disclosure rules and regulations of the Main Market Listing Requirements of Bursa Securities.

The Board has identified Ronnie Kok as the Senior Independent Non-Executive Director to address minority shareholders' issues and to whom minority shareholders' concerns may be conveyed.

#### Annual Report and Annual General Meetings

The key channel of communication regarding the Group's business activities and financial performance is via the Company's Annual Report. The Annual Report discloses comprehensive details about the Group's business activities and financial performance for the financial year.

The Annual General Meeting is the principal open forum at which shareholders and investors are informed of the current development of the Company. An interactive dialogue is conducted for them to inquire about the Group's activities and prospects as well as communicate their expectations and concerns. Adequate time is allocated for the question and answer sessions between the Directors and the Group's external auditors with the shareholders at the Annual General Meeting held by the Company.

Each item of special business included in the Notice of Annual General Meetings is accompanied by a full explanation of the effects of the proposed resolution.

The Board will implement poll voting as required by laws, regulations or the Main Market Listing Requirements of Bursa Securities and when it deems necessary or appropriate.

### D. Accountability and Audit

#### Financial Reporting

In presenting the annual financial statements and quarterly announcements to the shareholders, the Board aims to present a clear and balanced assessment of the Group's position and prospects. The Board is assisted by the Audit Committee to oversee the financial reporting processes and the quality of such financial reporting.

#### Related Party Transactions

The Company has established appropriate procedures to ensure the Company meets its obligations under the Main Market Listing Requirements of Bursa Securities relating to related party transactions.

A list of related parties is disseminated to the Company's various business units to determine the number and type of related party transactions. All related party transactions are presented to the Audit Committee for their notation on a quarterly basis. Interested Director(s) who has/have interest(s) in such transaction(s) abstain(s) from all deliberations and voting on the matter either at the Board level or at the general meeting convened for the purpose of considering the matter.

## PRINCIPLES STATEMENT (CONTINUED)

### D. Accountability and Audit (continued)

#### **Directors' Responsibility Statement in respect of the Preparation of the Audited Financial Statements**

The Board of Directors is responsible for ensuring that the financial statements give a true and fair view of the state of affairs of the Company and the Group as at the end of the financial year and of their results and cash flows for the period then ended.

In preparing the financial statements, the Directors have considered and ensured that:

- Applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965 have been applied;
- Suitable and appropriate accounting policies have been adopted and applied consistently; and
- Reasonable and prudent judgments and estimates were made.

The Directors also have a general responsibility for taking such steps as are reasonably available to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

The Statement by Directors pursuant to Section 169 of the Companies Act, 1965 is set out on page 130 of the Financial Statements section of the annual report.

#### **Risk Management & Internal Control**

The Board acknowledges its responsibility for maintaining a sound system of internal controls to safeguard shareholders' investments and the Group's assets, and to discharge their stewardship responsibilities in identifying principal risks and ensuring the implementation of appropriate systems to manage these risks in accordance with the best practices of the Code. The Board and Audit Committee are provided with sufficient information as to the Group's risk profile and Risk Management procedures and Management Information System to ensure that the Group's internal controls and systems are effective.

The Statement on Risk Management & Internal Control furnished on pages 48 to 51 of the Annual Report provides an overview on the state of risk management and internal controls within the Group.

#### **Relationship with the Auditors**

Key features underlying the relationship of the Audit Committee with the external auditors are included in the Audit Committee's terms of reference as detailed on pages 42 to 47 of the annual report. It is the Company's practice to invite the external auditors to the Audit Committee meetings where the quarterly financial results are tabled, discussed and reviewed. The external auditors met the Audit Committee without executive Board members present twice in 2014, to discuss the adequacy of controls and any judgmental areas.

A summary of the activities of the Audit Committee during the year, including the evaluation of the independent audit process, are set out in the Audit Committee Report on pages 40 to 47 of the annual report.

## PRINCIPLES STATEMENT (CONTINUED)

### D. Accountability and Audit (continued)

#### **Whistleblowing Policy**

The Group has also adopted a Whistleblowing Policy in relation to suspected or presumed violations of any malpractice or misconduct. The Policy reaffirms the Board's commitment to safeguard those who report in good faith against any form of reprisal.

#### **Compliance statement**

The Board is of the view that the Group has taken necessary steps throughout the financial year under review to comply with the principles and recommendations of the Code. The Board will continue to review its governance model to uphold its pledge, commitment and effort to enhance and promote the best practices of corporate governance throughout the Group in its effort to achieve the highest standards of transparency, accountability and above all, integrity. The Board ensures that there is no compromise in the Group's focus on enhancing shareholder value, increasing investor confidence, establishing customer trust and building a competitive and profitable organisation.

The Statement on Corporate Governance is made in accordance with a resolution of the Board on 10 April 2015.





## ADDITIONAL COMPLIANCE INFORMATION

### 1. MATERIAL CONTRACTS INVOLVING DIRECTORS' AND MAJOR SHAREHOLDERS' INTEREST

Save as disclosed below, there were no material contracts entered by the Company and/or its subsidiaries involving shareholders' interest either subsisting as at 31 December 2014 or entered since the end of the previous financial year.

Wayleave and Right of Use Agreement between Projek Lebuhraya Utara-Selatan Berhad ("PLUS") and TT dotCom Sdn Bhd ("TTdC") dated 12 May 2000.

The Agreement grants an exclusive right to TTdC to use the fibre optic telecommunications network and infrastructure installed by PLUS in, on or along the North-South Expressway.

The Agreement shall expire upon the lapse of the concession as granted by the Government of Malaysia to PLUS which is now on 31 December 2038, extended from 30 May 2030, unless renewed by the Government of Malaysia.

PLUS is a wholly-owned subsidiary of PLUS Malaysia Berhad ("PLUS Malaysia") and PLUS Malaysia is a subsidiary of UEM Group Berhad ("UEMG"). UEMG is a wholly-owned subsidiary of Khazanah Nasional Berhad ("Khazanah"). Khazanah is a major shareholder of the Company.

### 2. IMPOSITION OF SANCTIONS/PENALTIES

There is no imposition of sanctions and/or penalties on the Company and its subsidiaries, directors or Management by the relevant regulatory bodies.

### 3. NON-AUDIT FEES

The non-audit fees incurred for services rendered to the Company and its subsidiaries by the external auditors and corporations affiliated to the auditors' firm for the financial year ended 31 December 2014 was RM62,000.



## PRINCIPAL ACTIVITIES IN THIS FINANCIAL YEAR

The Committee carried out its duties in accordance with its terms of reference during the year. The principal activities of the Committee were as follows:

### (a) Financial Statements

- (i) Reviewed the audited statutory financial statements, quarterly financial results of the Group for 2014 and discussed significant issues before recommending them to the Board of Directors for approval prior to the announcement to Bursa Malaysia.
- (ii) Reviewed the annual, interim and any other related financial statements and announcements of the Group for quality of disclosure, and compliance with the Listing Requirements of Bursa Malaysia, approved accounting standards and other relevant legal and regulatory requirements.

### (b) Internal Audit

- (i) Reviewed results of the internal audit reports, findings and recommendations and action taken on the recommendations.
- (ii) Reviewed the key audit issues identified by Internal Audit in the current period and proposed action plans by Management.
- (iii) Reviewed the major findings of internal investigation reported through the whistleblowing channel.
- (iv) Assessed the performance of the Internal Audit function.

### (c) Related Party Transactions

Reviewed the related party transactions to ensure that the transactions were not more favourable to the related parties than those generally available to the public and not detrimental to minority shareholders.

### (d) Risk Management

Received and reviewed reports on key operational risks to ensure these risks are being managed effectively and actively overseen.

### (e) External Audit

- (i) Reviewed the reappointment of the external auditors and the annual audit fee.
- (ii) Reviewed the external auditors' annual audit plan and their scope of audit.
- (iii) Reviewed the annual audit report and accompanying reports to the Committee and Management.
- (iv) Held private meetings with the external auditors without Management to ensure there were no restrictions on the scope of their audit and to discuss any items that the auditors did not wish to raise in the presence of Management.

The Chairman of the Committee reported regularly to the Board on the activities of the Committee.

### **INTERNAL AUDIT FUNCTION**

The Board of Directors is committed to establish and maintain an efficient and effective internal audit function to obtain sufficient assurance of regular review and appraisal of the effectiveness of the Group's system of internal controls.

The internal audit function is performed in-house, by the Internal Audit Division. The total costs incurred for the internal audit function for the financial year ended 31 December 2014 amounted to RM 1,145,174. The internal audit function is guided by its Audit Charter and reports to the Committee. Its primary role is to assist the Committee to discharge its duties and responsibilities by independently reviewing and reporting on the adequacy and integrity of the Group's system of internal controls.

In 2014, Internal Audit executed a range of audit reviews covering financial, operational, fraud investigation and information systems audit. Other reviews are also performed to ensure that the Group's resources are utilised effectively and efficiently. The Internal Audit reports were issued for the audited division's comments and for their response on the action plans and implementation date. Internal Audit also coordinates the follow up reviews on the resolutions of internal audit issues and reports the status to the Committee.

Findings and recommendations for improvements are communicated to Senior Management and the Committee. The Internal Audit function adopts a risk-based approach in the review of internal controls based on an annual audit plan approved by the Committee. The Internal Audit function also adopts the COSO framework in assessing internal controls related to areas of review.

### **TERMS OF REFERENCE OF THE AUDIT COMMITTEE**

#### **(a) Membership**

- (i) There should be a minimum of 3 (three) non-executive directors, of which a majority must be independent directors.
- (ii) The Chairman of the Audit Committee shall be an independent non-executive director.
- (iii) There should be at least 1 (one) member who is a member of the Malaysian Institute of Accountants or should have at least 3 years working experience and passed the examinations specified in Part I of the 1st schedule of the Accountants Act, 1967 or is a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act, 1967.

## TERMS OF REFERENCE OF THE AUDIT COMMITTEE (CONTINUED)

### (a) Membership (continued)

- (iv) Vacancies in the Audit Committee must be filled within 3 (three) months. The Nomination Committee will review and recommend, to the Board for approval, another director to fill up such vacancies based on the following personal qualities:
- the ability to act independently and be pro-active in advising the board of any concerns;
  - the ability to ask relevant questions, evaluate the responses and continue to probe for information until completely satisfied with the feedback provided;
  - the ability and desire to constantly engage in self-development programmes;
  - the ability to appreciate the company's values and a determination to uphold these values coupled with a thoughtful approach to the ethical issues that may be faced;
  - have a professional approach to duties, including an appropriate commitment of time and effort;
  - have the courage to take and stand by tough decisions and high ethical standards; and
  - the ability to encourage openness and transparency which is demonstrated by the ability to accept mistakes and not ascribe blame.
- (v) The terms of office and performance of the Audit Committee must be reviewed by the Board at least once every 3 (three) years.
- (vi) Alternate directors cannot be a member of the Audit Committee.
- (vii) All members of the Audit Committee, including the Chairman, will hold office only so long as they serve as Directors of the Company.
- (viii) Members of the Audit Committee may relinquish their membership in the Committee with prior written notice to the Company Secretary and may continue to serve as Director of the Company.
- (ix) All Committee Members including the Chairman should be persons of good social standing and possess relevant skills and a good track record in the corporate or business field. They must have the required skills to engage with management and the auditors and be prepared to ask key and probing questions about the company's financial position, operational risks and internal controls, compliance with applicable approved accounting standards and other related requirements. The audit committee's effectiveness is dependent on its members' broad business experience, knowledge and competence in business matters, financial reporting, internal controls and auditing.

**TERMS OF REFERENCE OF THE AUDIT COMMITTEE (CONTINUED)**

**(b) Functions of the Audit Committee**

- (i) To determine that established policies, procedures and guidelines, operating and internal accounting controls are adequate, functioning, effective, and are complied with in promoting efficiency and proper conduct of the Company's business.
- (ii) To act as an independent and objective party in reviewing the financial information of the Company presented by Management.
- (iii) To review the quarterly and year-end financial statements of the Company for recommendation to the Board for approval, focusing particularly on:
  - any changes in or implementation of major accounting policies and practices;
  - significant adjustments and unusual events arising from the audit; and
  - compliance with accounting standards and other legal requirements.
- (iv) To consider and recommend the nominations, appointment and reappointment of the external auditor, the audit fee and any questions of resignation or dismissal.
- (v) To discuss with the external auditors before the audit commences, the nature and scope of the audit, and ensure coordination where more than one audit firm is involved.
- (vi) To discuss problems and reservations arising from the interim and final audits, and any other matter the auditor may wish to discuss (in the absence of Management where necessary).
- (vii) To review the external auditor's management letter, their evaluation of the systems of internal control and management's responses thereof.
- (viii) To ensure that assistance is given by the employees of the company in following the best practices in providing full and faithful disclosure of any material information, to the external auditor.
- (ix) To do the following where an internal audit function exists:
  - review the adequacy of the scope, functions, competency and resources of the internal audit function according to the standards set by recognised professional bodies, and that it has the necessary authority to carry out its work;
  - review the internal audit programme, processes, the results of the internal audit programme, processes or investigation undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function;
  - review any appraisal or assessment of the performance of members of the internal audit function;
  - approve any appointment or termination of senior staff members of the internal audit function; and
  - inform itself of resignations of internal audit staff members and provide the resigning staff to submit his/her reasons for resigning.

## TERMS OF REFERENCE OF THE AUDIT COMMITTEE (CONTINUED)

### (b) Functions of the Audit Committee (continued)

- (x) To review and report to the Board of Directors any related party transaction and conflict of interests situation that may arise within the listed issuer or Group including any transaction, procedure or course of conduct that raises questions of Management integrity.
- (xi) To consider the major findings of internal investigations and Management's response.
- (xii) To review pertinent operational matters in relation to the Group's quarterly financial performance and quarterly announcement to Bursa.
- (xiii) To monitor operational performance against targets set in the Annual Operating Plan in relation to the Group's quarterly financial performance and quarterly announcement to Bursa.
- (xiv) To assess risk and control environment by:
  - determining whether Management has implemented policies ensuring the Company's risks are identified and evaluated and that internal controls in place are adequate and effective to address the risks; and
  - making enquiry as to whether each category of risks is adequately monitored and addressed by the Company's risk management procedures.
- (xv) To consider other topics as defined by the Board.

### (c) Rights of the Audit Committee

To enhance the effectiveness of the Audit Committee in the discharge of its duties, the Listing Requirements provides the Audit Committee with the following rights:

- (i) authority to investigate any matter within its terms of reference;
- (ii) right to resources to perform its duties;
- (iii) full and unrestricted access to any information pertaining to the Company, including access to resources;
- (iv) have direct communication channels with the external auditor and person(s) carrying out the internal audit function or activity;
- (v) right to obtain external independent professional advice and secure the attendance of outsiders with relevant experience and expertise if it considers this necessary; and
- (vi) right to convene meetings with the external auditors, the internal auditors or both, excluding the attendance of other directors and employees of the Company whenever deemed necessary.

**TERMS OF REFERENCE OF THE AUDIT COMMITTEE (CONTINUED)**

**(d) Audit Committee Meetings**

- (i) The Audit Committee should meet regularly, at least once in every quarter, with due notices of issues to be discussed and should record its conclusions in discharging its duties and responsibilities. The quorum should comprise a majority of independent directors.
- (ii) The Audit Committee shall aim to reach a consensus on issues discussed, failing which a poll shall be taken through a show of hands.
- (iii) The Chairman of the Committee should report on each meeting to the Board. Minutes of each meeting should be kept and distributed to each member of the Committee and of the Board. The Secretary to the Committee should be the Company Secretary.
- (iv) The Chief Executive Officer (“CEO”), Deputy Chief Executive Officer (“DCEO”) or/and Chief Financial Officer (or a person of similar capacity), Head of Internal Audit and a representative of the external auditors shall normally be entitled to attend any meeting of the Committee and to make known their views on any matter under consideration by the Committee, or which in their opinion, should be brought to the Committee’s attention.
- (v) The Audit Committee must ensure that other directors and employees attend any particular Audit Committee meeting only at the Audit Committee’s invitation, specific to the relevant meeting.
- (vi) The Audit Committee should meet with the external auditors without executive board members present at least twice a year for the following purposes:
  - to discuss accounting principles and judgments made in connection with the preparation of the company’s financial statements and possible alternative accounting treatments, and whether these alternatives have been discussed with management or if these alternative policies would better reflect the values as disclosed in the financial statements;
  - to seek understanding and clarification on accounting treatments and methods and their appropriateness;
  - to make inquiry on significant discussions between the Company’s CEO/ DCEO or equivalent, Chief Financial Officer or other key Management personnel; and
  - to have a better understanding on the nature and extent of issues discussed with management during the audit.
- (vii) The Audit Committee may deal with matters by way of circular reports and resolution in lieu of convening a formal meeting.



## TERMS OF REFERENCE OF THE AUDIT COMMITTEE (CONTINUED)

### (e) Audit Committee Report

The Board of Directors of a listed issuer must publish an Audit Committee Report in its annual report and shall include the following therein:

- (i) membership of the Audit Committee of which the minimum details are specified in the Listing Requirements;
- (ii) the Terms of Reference must be written;
- (iii) the number of Audit Committee meetings and details of attendance of each Audit Committee member;
- (iv) summary of the activities of the Audit Committee for the year; and
- (v) disclosure of the existence of an internal audit function and its activities, and where such a function does not exist, it should be explained what mechanism was in place for the Audit Committee to discharge its functions effectively.

The Board of Directors is also required to make the following additional statements in its annual report:

- (i) a statement explaining the Board of Directors' responsibility for preparing the annual audited financial statements; and
- (ii) a statement about the risk management and internal controls of TdC as a Group (after the same is reviewed by the external auditors and the results thereof reported).

### (f) Reporting of Breaches

The Audit Committee must promptly report any matter to Bursa, if in its view such matter has not been satisfactorily resolved by the Board of Directors resulting in a breach of Listing Requirements.

### (g) Support

The Company Secretary shall provide the necessary support to enable members of the Audit Committee to discharge their functions effectively.



## DIRECTORS' STATEMENT ON RISK MANAGEMENT & INTERNAL CONTROL

The Malaysian Code on Corporate Governance 2012 (“the Code”) sets out the Principles and Recommendation for the Board of a company listed on the Bursa Malaysia Securities Berhad (“Bursa Securities”) to establish a sound risk management framework and internal control system to safeguard shareholders’ investment and the Group’s assets.

The Board of Directors (“the Board”) is committed to establish a sound framework to manage risks and is pleased to provide the following statement in accordance with paragraph 15.26 (b) of the Main Market Listing Requirements, Practice Note 9 issued by Bursa Securities, Statement on Risk Management & Internal Control (Guidelines For Directors of Listed Issuers) and guided by Principle 6 and Recommendation 6.1 of the Code on recognising and managing risks within the Group.

### BOARD RESPONSIBILITY

The Board acknowledges its responsibility for maintaining a sound system of internal controls to safeguard the shareholders’ investments and the Group’s assets, and to discharge their stewardship responsibilities in identifying principal risks and ensuring the implementation of appropriate systems to manage these risks in accordance with the best practices of the Code.

However, due to the limitations inherent in any risk management and internal control systems, it should be noted that such systems are designed to manage rather than eliminate the risk of failure to achieve the Group’s business objectives. Therefore, the systems can only provide a reasonable and not an absolute assurance against the occurrence of any material misstatement, loss or fraud. The internal control systems of the Group covers, inter alia, risk management, financial, operational and compliance controls.

The Board has established a process for identifying, evaluating, monitoring and managing the significant risks that may materially affect the achievement of its corporate objectives. This process has been in place throughout the year under review up to the date of this report.

Whilst the Board maintains ultimate responsibility control over risk and control issues, the responsibility has been delegated to the Executive Committee (“EXCO”) to implement the internal control systems within an established framework. The Group’s Internal Audit function provides an independent assessment and assurance on the system of risk management and internal controls based on the internal audit reviews carried out during the financial year.

### CONTROL ENVIRONMENT AND STRUCTURE

The Board recognises that in order to achieve a sound system of risk management and internal controls, a conducive control environment and framework must be established. The key elements of internal control, among others, comprise the following:

#### (a) Control Environment

- (i) **A Formal Organisational Structure and Discretionary Authority Limits** is in place with defined lines of reporting, to align with business and operational requirements. The structure facilitates the segregation of duties and accountability. Formal limits of authority delegation are implemented for planning, executing, controlling and monitoring business operations. The Discretionary Authority Limit is subject to annual review. The last review being made on 27 February 2013.

## CONTROL ENVIRONMENT AND STRUCTURE (CONTINUED)

### (a) Control Environment (continued)

- (ii) **Board Committees** are set up by the Group to uphold corporate governance and transparency with its specific terms of reference and authority. The Board Committees comprise of the Audit Committee, Nomination and Remuneration Committee and Tender Committee. These Committees report to the Board and provide the relevant recommendations for the Board's decision.
- (iii) **An Audit Committee**, of which the majority comprises Independent Non-Executive Directors, was maintained throughout the financial year. The Audit Committee convenes meetings at least once every quarter, and discuss among others on the financial results, internal audit findings, related party transactions, risk management as well as the external auditor's appointment and their external audit plan and results. The Audit Committee reviews and approves the Internal Audit Plan on an annual basis and also oversees the Internal Audit Division's function, scope of works and resources. Further details of the activities undertaken by the Audit Committee of the Group are set out in the Audit Committee Report.
- (iv) **Employee Handbook & Code Of Conduct** are provided and made available to employees of the Group via Intranet. All employees are required to sign and adhere to the Confidentiality Agreements and Declaration of Non-Conflict of Interest upon their appointment. The Declaration of Non-Conflict of Interest is also required on an annual basis. The Code of Conduct sets out principles to guide the employees in carrying out their duties and responsibilities and covers areas such as compliance with applicable local laws and regulations, integrity, conduct in the workplace, business conduct, protection of the Group's assets, confidentiality and conflicts of interest.
- (v) **Policy and Procedure for Selection & Recruitment, Termination, Performance Appraisal, Learning and Development** are in place to ensure that the desired standard of human resources practices are met in achieving the Group's business objectives. Selection and recruitment is based on competency and behavioural assessment process by use of internally developed assessment tools while the policy and procedure on termination process is based on the relevant Malaysian employment laws. A web-based performance management system is in place to manage and facilitate performance monitoring and evaluation at Company, Divisional and Individual level. People capability assessment encompassing managerial, technical, functional and behavioral areas are being conducted on annual basis.
- (vi) **Supplier Conduct Principles** have been established which outlines the standard for ethical and business conduct expected from contractors and suppliers in their relationship with the Group. These principles are incorporated in the contracts with vendors and Request for Proposals documents.



## DIRECTORS' STATEMENT ON RISK MANAGEMENT & INTERNAL CONTROL

### CONTROL ENVIRONMENT AND STRUCTURE (CONTINUED)

#### (b) Risk Assessment

- (i) **Risk Management Framework and Risk Management Procedure Manual** has been adopted to guide the Risk Management Secretariat and Divisional Risk Coordinators to identify, analyse and evaluate business and operation risks. The Risk Management Secretariat monitors implementation and updates of action plans and report to the Risk Management Steering Committee ("RMSC").
- (ii) **The RMSC** is tasked with developing and maintaining an effective risk management system within the Group. Formal risk policies and guidelines have been established as part of the risk management framework. Under the existing risk management framework, the business operating units, departments and divisions are responsible for compliance with risk policies and guidelines. During the financial year, the RMSC reviewed the enterprise risk profiles and management's action plan on risk areas.
- (iii) **The Risk Management Secretariat** reports to the RMSC to assist it in the undertaking of its functions. The Risk Management Secretariat meets with representative of all divisions during the Risk Coordinator Meeting every three (3) months to discuss developments pertaining to the enterprise risk and updates the registers accordingly.
- (iv) **Designated Risk Coordinators** were tasked with maintaining the risk registers for their operating units and to follow up on action plans to manage and mitigate the risk factors.

#### (c) Control Activities

- (i) **Operational And Accounting Manuals** are in place to provide guidelines and standard operating procedures over the Group's key business processes. In addition, ISO 9001:2008 certifications accorded to Credit Management Department, Intercarrier Settlement Department and Customer Billing Assurance Department that were independently certified by SIRIM QAS International for 2013 until 2014.
- (ii) **The Whistleblowing Policy** outlines the Group's commitment to encourage employees to disclose any malpractice or misconduct of which they become aware and to provide protection for employees who report such allegations. The policy provides the framework and procedures by which directors, staff, contractors and consultants can anonymously voice concerns or complaints.
- (iii) **Business Continuity Management (BCM) Framework** has been established in 2011 as a guide to develop and maintain the Group's BCM programme in a coordinated and consistent manner based on Malaysia/International standards i.e. MS1970:2007, BS25999-1:2006, BS25999-2:2007 and PD25666. The implementation of Group's BCM programme will facilitate the following:
  - To respond to business disruptions, resume critical operations from major failures or disasters; and
  - To minimise the impact to the Group's business operations in the event of disasters.
- (iv) **Financial And Operational Information** is prepared and presented to the Board on a quarterly basis. Annual budgets and business plans are prepared by all business units and consolidated for the Board's review and approval. Operating results are monitored against budget on a monthly basis by the EXCO members and presented to EXCO at least on a quarterly basis. The Audit Committee and Board review the results on a quarterly basis to enable it to track the Group's achievement against its annual targets.

## CONTROL ENVIRONMENT AND STRUCTURE (CONTINUED)

### (c) Control Activities (continued)

- (v) **Board Meetings** are scheduled at least quarterly. Board papers are distributed to the Board members ahead of meetings and the members have access to all relevant information. Decisions are made by the Board only after the required information is presented and deliberated to facilitate appropriate oversight and responsibility on the direction of the Group by the Board.
- (vi) **Management Meetings** are carried out by the EXCO. The management meetings attended by the senior management at least once a month during the year. The meetings are held to review how business is executed against key strategic objectives/ plans and discuss action items, initiatives, key issues and other forward-looking operational subjects in a cross-functional environment.

### (d) Monitoring

- (i) **Internal Audit Function** reports to the Audit Committee at least quarterly and is guided by the Audit Charter. Findings and recommendations for improvements are communicated to the Senior Management and the Audit Committee with relevant follow up on the implementation status of action plans. The Internal Audit function adopts a risk-based approach in the review of internal control based on an annual audit plan approved by the Audit Committee. The Internal Audit function examines the adequacy and effectiveness of the verification, recording and disclosure procedures for related party transactions, recurrent or otherwise, in conformance with Bursa Securities Listing Requirements on related party transactions.
- (ii) **Fraud Monitoring And Credit Management** functions are in place to ensure that subscriber usage patterns are continuously monitored, appropriate actions taken for suspected fraud and credit management procedures are adhered to.
- (iii) **Quality Of Service** processes that measure and monitor billing performance, customer complaints, service availability, service restoration performance and network performance, are in place to enable compliance with Mandatory Standard for quality of service issued by Malaysian Communications and Multimedia Commission.
- (iv) **Revenue Assurance** function monitors potential revenue leakages that may arise from daily operations. Identified revenue leakage issues with recommendations for mitigation are circulated to the relevant departments for action. Action plans and status are reported to management in periodic management meetings.

## CONCLUSION

The Board had received assurance from the Chief Executive Officer and the Chief Financial Officer that the Group's risk management and internal control system is operating adequately and effectively.

For the financial year under review and up to the date of this report, the Board is satisfied with the Group's system of risk management and internal control and will continue to review the adequacy and integrity of the Group's internal control. There are no material losses, contingencies or uncertainties that have arisen from any inadequacy or failure of the Group's system of risk management and internal control that would require separate disclosure in the Group's Annual Report.

# DATA CENTRE

>50,000  
square feet of  
data centre space

Strategically  
Central

Penang

Kuala Lumpur

Cyberjaya

Johor Bahru

Singapore

Industry  
certified

## Core Products



Co-Location



Managed  
Services



Connectivity



Disaster Recovery



Content Delivery  
Network (CDN)



Home to  
**100%**  
domestic  
telcos



Home to  
**>20**  
international  
telcos

located in  
**Business Districts**



**Kota Kinabalu**

A stylized map of Malaysia composed of a grid of dots. A white location pin is placed on the northern part of the map, with a white circle at its base. Below the pin is a white rectangular box containing the text 'Kota Kinabalu'.

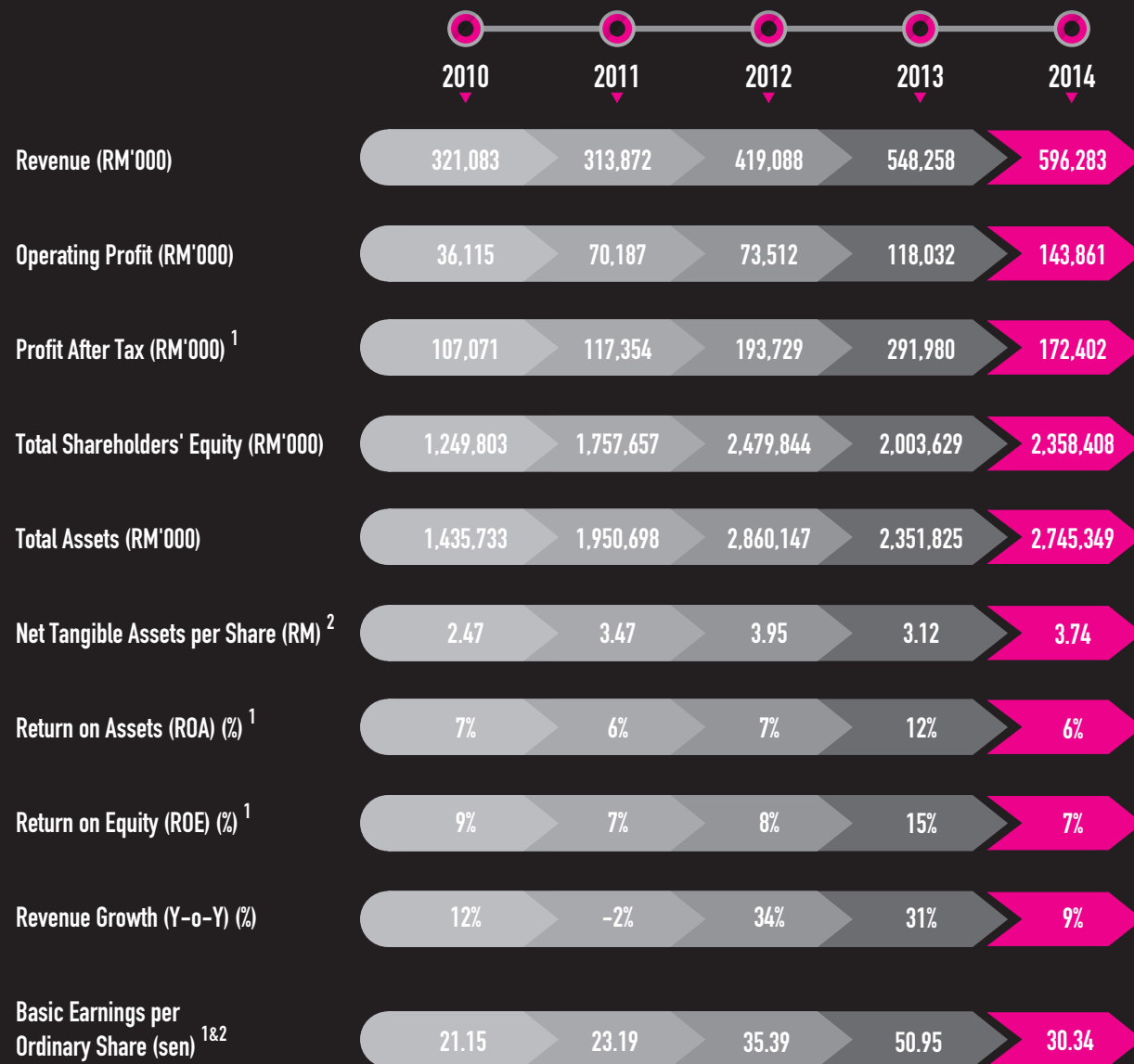
**MyIX**  
MALAYSIA INTERNET EXCHANGE  
PERSATUAN PENGENDALI INTERNET MALAYSIA

Home to the **Malaysian**  
**Internet Exchange**



**Award-winning**

GROUP FINANCIAL HIGHLIGHTS

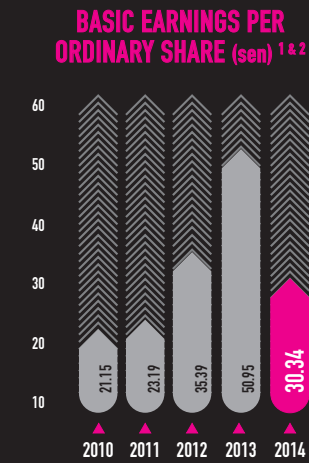
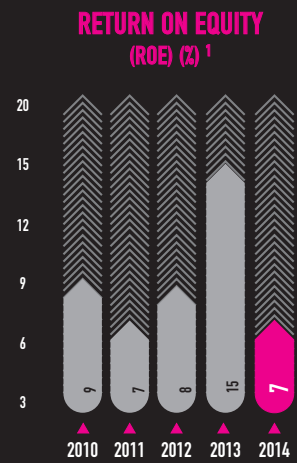
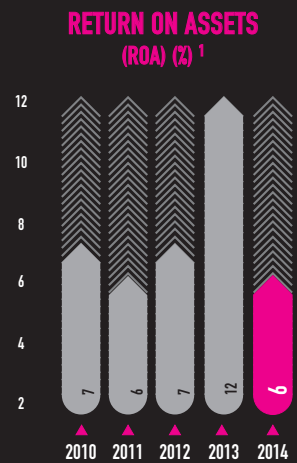
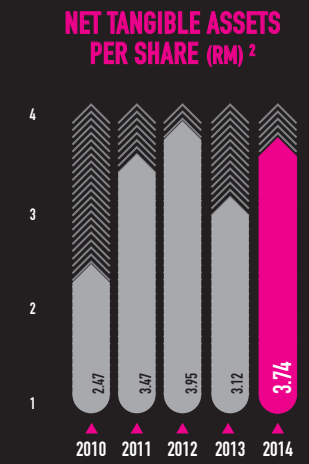
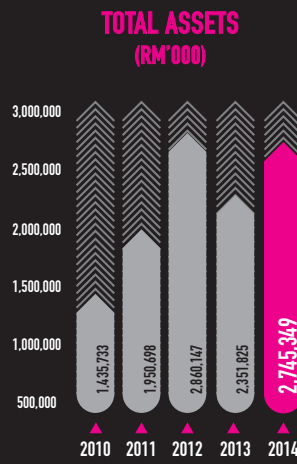
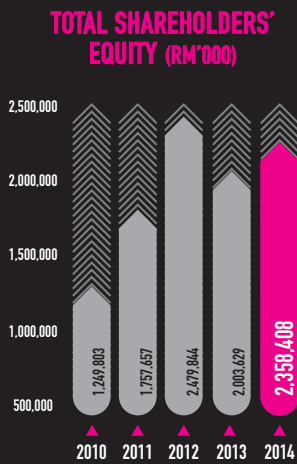
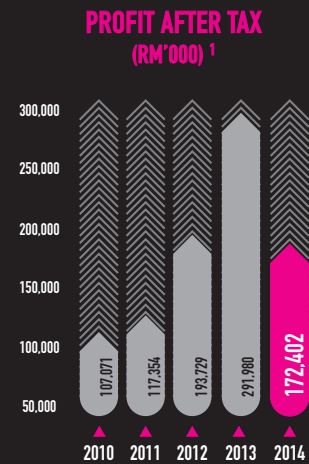
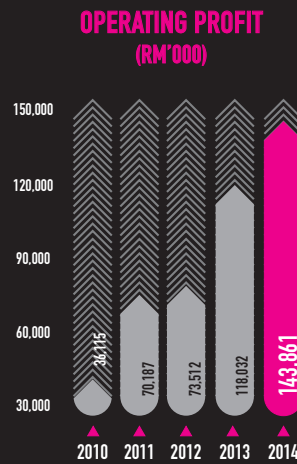
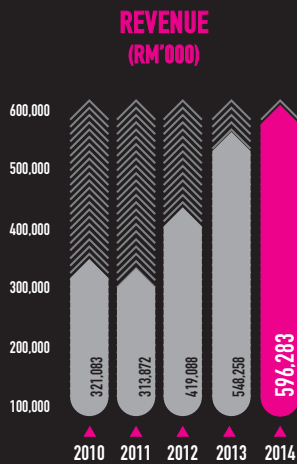


Notes:

<sup>1</sup> For comparison purposes, excludes realisation of fair value gain reclassified from available-for-sale reserve equity account to profit and loss amounting to RM349,354,000 arising from the partial distribution of quoted equity investments held by the Company in the form of a dividend-in-specie to Shareholders in June 2013.

<sup>2</sup> For comparison purposes, the number of shares in the Company prior to May 2012 has been adjusted to reflect a capital reduction of RM0.90 of the initial par value of RM1.00 for each share and share consolidation on the basis of 5 ordinary shares of RM0.10 each in the Company into 1 ordinary share of RM0.50 each in the Company.

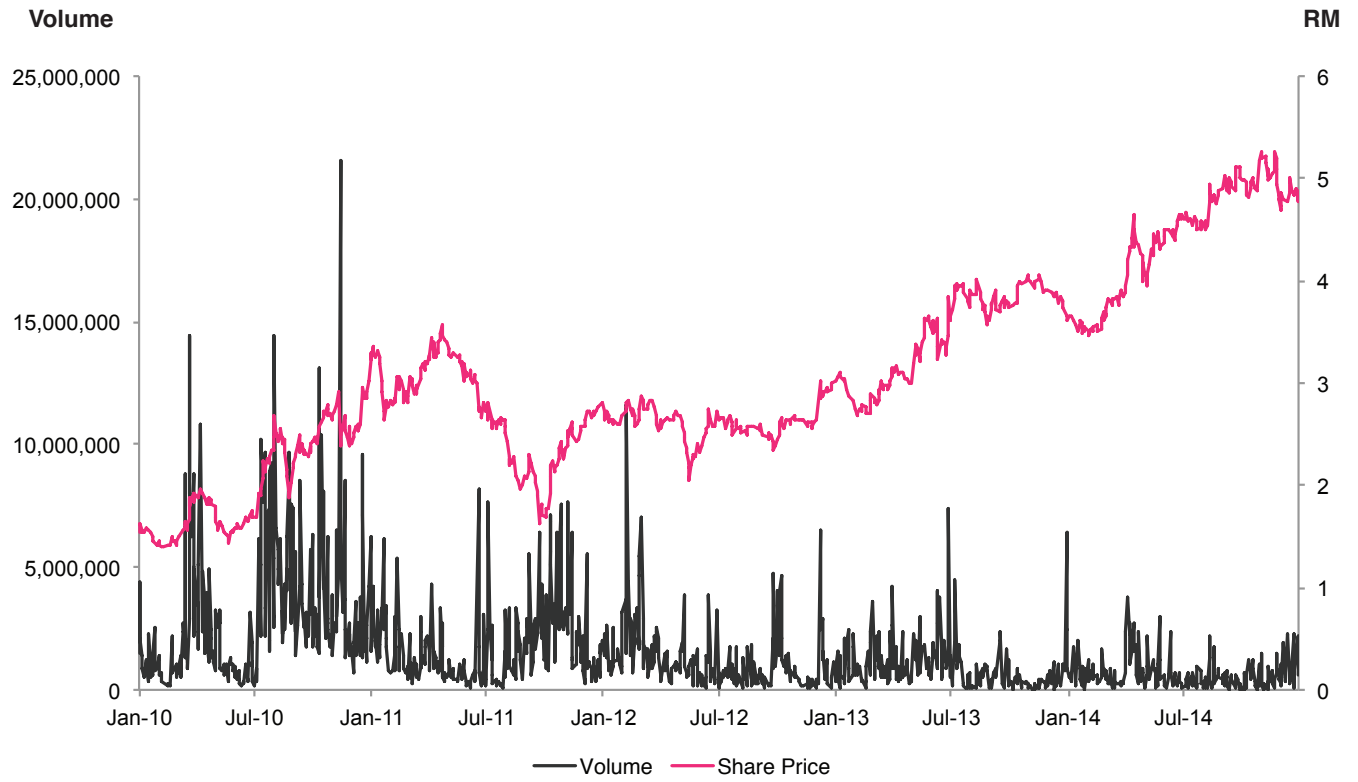




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5-YEAR SHARE PRICE MOVEMENT  
as at 31 December 2014



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## DIRECTORS' REPORT

for the year ended 31 December 2014

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2014.

### PRINCIPAL ACTIVITIES

The Company is principally engaged in investment holding, provision of management and marketing/promotional services whilst the principal activities of the subsidiaries are as stated in Note 5 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

### RESULTS

	Group RM'000	Company RM'000
Profit for the year attributable to:		
Owners of the Company	173,925	39,115
Non-controlling interests	(1,523)	-
	172,402	39,115

### RESERVES AND PROVISIONS

There were no material transfers to or from reserves and provisions during the financial year under review except as disclosed in the financial statements.

### DIVIDENDS

The Directors have declared on 26 February 2015 an interim tax exempt (single-tier) dividend of 5.6 sen per ordinary share in respect of financial year ended 31 December 2014, which will be paid on 31 March 2015.

Other than the above, the Directors do not recommend any other dividend to be paid for the financial year ended 31 December 2014.

### DIRECTORS OF THE COMPANY

Directors who served since the date of the last report are:

Abdul Kadir Md. Kassim (Chairman)  
Afzal Abdul Rahim (Chief Executive Officer)  
Ronnie Kok Lai Huat  
Elakumari Kantilal  
Balasingham A. Namasiwayam  
Hong Kean Yong  
Gan Te-Shen  
Rossana Annizah Binti Ahmad Rashid @ Mohd Rashidi (Deputy Chief Executive Officer) (resigned on 25 July 2014)

## DIRECTORS' INTERESTS IN SHARES

The interests and deemed interests in the shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end (including the interests of the spouses or children of the Directors who themselves are not Directors of the Company) as recorded in the Register of Directors' Shareholdings are as follows:

	Number of ordinary shares of RM0.50 each			
	At 1.1.14	Bought	Sold	At 31.12.14
<i>Deemed interest in the Company:</i>				
Afzal Abdul Rahim				
- own*	207,711,022	-	-	207,711,022
Gan Te-Shen				
- own*	207,711,022	-	-	207,711,022
<i>Interest in the Company:</i>				
Ronnie Kok Lai Huat				
- own	60,000	-	-	60,000
Balasingham A. Namasiwayam:				
- other (spouse)	5,000	-	-	5,000

\* Deemed interested by virtue of their interests held through Pulau Kapas Ventures Sdn. Bhd., Megawisra Sdn. Bhd., Megawisra Investments Limited and Global Transit International Sdn. Bhd. pursuant to Section 6A(4) of the Companies Act, 1965.

By virtue of Afzal Abdul Rahim and Gan Te-Shen's deemed interest in the shares of the Company, they are also deemed interested in the shares of subsidiaries during the financial year to the extent that TIME dotCom Berhad has an interest.

None of the other directors holding office as at 31 December 2014 had any interest in the shares of the Company and of its related corporations during the financial year.



## DIRECTORS' REPORT

for the year ended 31 December 2014

### DIRECTORS' BENEFITS

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than the benefits included in the aggregate amount of emoluments received or due and receivable by Directors as shown in the financial statements of the Company or of related corporations) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest (other than certain Directors who has significant financial interests in companies which traded with certain companies in the Group in the ordinary course of business and professional legal fees paid to a firm in which a Director is a member as disclosed in Note 27 to the financial statements).

There were no arrangements during and at the end of the financial year, which the Company is a party and had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate apart.

### ISSUE OF SHARES AND DEBENTURES

During the financial year, the issued and paid-up capital of the Company was increased from 573,093,391 to 573,863,591 by way of an issuance of 770,200 new ordinary shares of RM0.50 each pursuant to the Company's share grant plan. The new ordinary shares issued shall rank *pari passu* with the existing ordinary shares of the Company.

There were no other changes in the authorised, issued and paid-up capital of the Company during the financial year.

### OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up unissued shares of the Company during the financial year.

### SHARE GRANT PLAN

At an Extraordinary General Meeting held on 28 June 2012, the Company's shareholders approved the establishment of the share grant plan, which collectively comprises the Special Restricted Share Plan ("SRSP") and Annual Restricted Share Plan and Annual Performance Share Plan ("ARPSP"). The SRSP was granted and fully vested on 30 November 2012.

The salient features of the share grant plan are, *inter alia*, as follows:

- a) The Scheme Committee (appointed by the Board of Directors to administer the SGP) may, in its discretion and where necessary, direct the implementation and administration of the plan. The Committee may at any time within the duration of the plan, offer ARPSP awards under the SGP to eligible employees in which such offer shall lapse should the eligible employees or Executive Directors of the Group fail to accept within the period stipulated. Non-Executive and Independent Directors and the Group Chief Executive Officer are not eligible to the SGP;
- b) The total number of shares to be issued under the share grant plan shall not exceed in aggregation of 10% of the issued and paid-up capital of the Company (excluding treasury shares) at any point of time during the tenure of share grant plan period to eligible employees of the Group;
- c) All new ordinary shares issued pursuant to the SGP will rank *pari passu* in all respect with the then existing ordinary shares of the Company, except that the new ordinary shares so issued will not be entitled to any rights, dividends or other distributions declared, made or paid to shareholders prior to the date of allotment of such new ordinary shares, and will be subject to all the provisions of the Articles of Association of the Company relating to transfer, transmission or otherwise;

## SHARE GRANT PLAN (CONTINUED)

The salient features of the share grant plan are, inter alia, as follows (continued):

- d) The shares granted will only be vested to the eligible employees of the Group who have duly accepted the offer of awards under the SGP, on their respective vesting dates, provided the following vesting conditions are fully and duly satisfied:
- Eligible employees of the Group must remain in employment with the Group and shall not have given notice of resignation or received notice of termination of service as at the vesting dates.
  - Eligible employees of the Group having achieved his/her performance targets as stipulated by the Committee and as set out in their offer of awards.
  - Eligible employees of the Group having achieved his/her minimum grading in his/her individual performance in accordance with the performance management system adopted by the holding Company.
- e) The share grant plan shall be in force for a period of eight (8) years or such longer period as may be extended but not exceeding ten (10) years from the adoption date of the share grant plan.

During the year, the Company granted 5,300,438 shares under the share grant plan to its eligible employees. The details of the shares granted under the share grant plan and its vesting conditions are disclosed in Note 11.5 to the financial statements.

## OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) all known bad debts have been written off and adequate provision made for doubtful debts, and
- ii) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render the amount written off for bad debts, or the amount of the provision for doubtful debts, in the Group and in the Company inadequate to any substantial extent, or
- ii) that would render the value attributed to the current assets in the financial statements of the Group and of the Company misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements, that would render any amount stated in the financial statements of the Group and of the Company misleading.



## DIRECTORS' REPORT

for the year ended 31 December 2014

### OTHER STATUTORY INFORMATION (CONTINUED)

At the date of this report, there does not exist:

- i) any charge on the assets of the Group or of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person other than as disclosed in the notes to the financial statements, or
- ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Group and of the Company for the financial year ended 31 December 2014 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

### AUDITORS

The auditors, Messrs KPMG, have indicated their willingness to accept re-appointment.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

.....  
**Afzal Abdul Rahim**

.....  
**Elakumari Kantilal**

Shah Alam, Selangor

Date: 26 February 2015







## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 31 December 2014

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Revenue	15	<b>596,283</b>	548,258	<b>16,501</b>	10,230
Cost of sales	16	<b>(285,137)</b>	(271,030)	-	-
<b>Gross profit</b>		<b>311,146</b>	277,228	<b>16,501</b>	10,230
Other income		<b>9,648</b>	2,804	<b>224</b>	241
Distribution expenses		<b>(22,719)</b>	(22,981)	<b>(191)</b>	(157)
Administrative expenses		<b>(145,119)</b>	(130,847)	<b>(15,920)</b>	(10,136)
Other expenses		<b>(9,095)</b>	(8,172)	-	-
<b>Results from operating activities</b>		<b>143,861</b>	118,032	<b>614</b>	178
Income from investments	17	<b>42,699</b>	37,877	<b>39,223</b>	735,732
Realisation of fair value gain reclassified from available-for-sale reserve to profit or loss	11.4	<b>74</b>	349,354	<b>74</b>	20,631
Finance costs	18	<b>(7,302)</b>	(7,957)	-	-
<b>Profit before tax</b>	19	<b>179,332</b>	497,306	<b>39,911</b>	756,541
Tax expense	20	<b>(6,930)</b>	144,028	<b>(796)</b>	1,432
<b>Profit for the year</b>		<b>172,402</b>	641,334	<b>39,115</b>	757,973
<b>Attributable to:</b>					
- owners of the Company		<b>173,925</b>	641,334	<b>39,115</b>	757,973
- non-controlling interests		<b>(1,523)</b>	-	-	-
<b>Profit for the year</b>		<b>172,402</b>	641,334	<b>39,115</b>	757,973

The notes on pages 71 to 129 are an integral part of these financial statements.

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Other comprehensive income, net of tax</b>					
<b>Items that may be reclassified subsequently to profit or loss</b>					
Fair value gain/(loss) on available-for-sale financial assets		166,399	(123,760)	166,399	74,240
Realisation of fair value gain from available-for-sale reserve to profit or loss		(74)	(349,354)	(74)	(20,631)
Foreign currency translation differences for foreign operations		4,235	4,758	-	-
<b>Other comprehensive income/(expense), net of tax</b>		<b>170,560</b>	<b>(468,356)</b>	<b>166,325</b>	<b>53,609</b>
<b>Total comprehensive income for the year</b>		<b>342,962</b>	<b>172,978</b>	<b>205,440</b>	<b>811,582</b>
<b>Attributable to:</b>					
- owners of the Company		344,485	172,978	205,440	811,582
- non-controlling interests		(1,523)	-	-	-
<b>Total comprehensive income for the year</b>		<b>342,962</b>	<b>172,978</b>	<b>205,440</b>	<b>811,582</b>
<b>Basic and diluted earnings per ordinary share (sen)</b>	21	<b>30.34</b>	111.91		

The notes on pages 71 to 129 are an integral part of these financial statements.



Company	← Non-distributable →			← Distributable →			Total RM'000
	Share capital RM'000	Share premium RM'000	Available- for-sale reserve RM'000	Share grant reserve RM'000	Capital reserve RM'000	Retained earnings RM'000	
<b>1 January 2013</b>	286,547	844,686	-	-	8,760	5,029	1,145,022
Dividend-in-specie paid (Note 22)	-	-	-	-	-	(649,193)	(649,193)
Profit for the year	-	-	-	-	-	757,973	757,973
Fair value gain of available-for-sale financial asset	-	-	74,240	-	-	-	74,240
Realisation of fair value gain from available-for-sale reserve to profit or loss	-	-	(20,631)	-	-	-	(20,631)
Total comprehensive income for the year	-	-	53,609	-	-	757,973	811,582
<b>At 31 December 2013/ 1 January 2014</b>	<b>286,547</b>	<b>844,686</b>	<b>53,609</b>	<b>-</b>	<b>8,760</b>	<b>113,809</b>	<b>1,307,411</b>
Employee share grant plan	-	-	-	8,817	-	-	8,817
Issuance of shares pursuant to the share grant plan	385	3,049	-	(3,434)	-	-	-
Profit for the year	-	-	-	-	-	39,115	39,115
Fair value gain of available-for-sale financial asset	-	-	166,399	-	-	-	166,399
Realisation of fair value gain from available-for-sale reserve to profit or loss	-	-	(74)	-	-	-	(74)
Total comprehensive income for the year	-	-	166,325	-	-	39,115	205,440
<b>At 31 December 2014</b>	<b>286,932</b>	<b>847,735</b>	<b>219,934</b>	<b>5,383</b>	<b>8,760</b>	<b>152,924</b>	<b>1,521,668</b>



	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Cash flows from financing activities</b>					
Proceeds from term loans and other borrowings		22,105	64,755	-	-
Advances to subsidiary companies		-	-	(51,064)	-
Repayment of term loans and borrowings		(48,261)	(55,329)	-	-
Finance charges paid		(7,264)	(7,530)	(156)	-
Transaction costs paid		(1,429)	(2,479)	-	-
<b>Net cash used in financing activities</b>		<b>(34,849)</b>	<b>(583)</b>	<b>(51,220)</b>	<b>-</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>					
		77,162	3,805	(16,989)	10,784
Effect of exchange rate fluctuations on cash held		2,459	267	-	-
Cash and cash equivalents at 1 January		227,917	223,845	104,698	93,914
<b>Cash and cash equivalents at 31 December</b>	(i)	<b>307,538</b>	227,917	<b>87,709</b>	104,698

(i) *Cash and cash equivalents*

Cash and cash equivalents included in the statements of cash flows comprise the following statement of financial position amounts:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Cash and bank balances	91,035	74,086	2,153	3,032
Deposits placed with licensed banks	226,536	188,748	90,916	132,042
	317,571	262,834	93,069	135,074
Restricted cash	(10,033)	(34,917)	(5,360)	(30,376)
	307,538	227,917	87,709	104,698

The notes on pages 71 to 129 are an integral part of these financial statements.



## STATEMENTS OF CASH FLOWS

for the year ended 31 December 2014

*(ii) Acquisition of property, plant and equipment*

During the year, the Group and the Company acquired property, plant and equipment with an aggregate cost of RM251,272,000 (2013: RM170,557,000) and RM21,557,000 (2013: RMNil) respectively.

During the financial year, the Group and the Company paid RM221,779,000 (2013: RM177,411,000) and RM21,557,000 (2013: RMNil) respectively to suppliers for property, plant and equipment that was either acquired in the prior financial years or in the current financial year.







## 1. BASIS OF PREPARATION (CONTINUED)

### (a) Statement of compliance (continued)

The initial applications of the abovementioned applicable standards and amendments to standards are not expected to have any material financial impact to the financial statements of the Group and the Company other than as follows:

#### **MFRS 15, Revenue from Contracts with Customers**

MFRS 15 will replace the guidance in MFRS 111, *Construction Contracts*, MFRS 118, *Revenue*, IC Interpretation 13, *Customer Loyalty Programmes*, IC Interpretation 15, *Agreements for Construction of Real Estate*, IC Interpretation 18, *Transfer of Assets from Customers* and IC Interpretation 131, *Revenue – Barter Transactions Involving Advertising Services*.

The adoption of MFRS 15 may result in a change in accounting policy. The Group and the Company is currently assessing the financial impact of adopting MFRS 15.

#### **MFRS 9, Financial Instruments**

MFRS 9 will replace the guidance in MFRS 139, *Financial Instruments: Recognition and Measurement* on the classification and measurement of financial assets and financial liabilities, and on hedge accounting.

The adoption of MFRS 9 may result in a change in accounting policy. The Group and the Company is currently assessing the financial impact of adopting MFRS 9.

### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis other than as disclosed in Note 2.

### (c) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia (“RM”), which is the Company’s functional currency. All financial information is presented in RM and has been rounded to the nearest thousand, unless otherwise stated.

### (d) Use of estimates and judgements

The preparation of the financial statements in conformity with MFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no significant areas of estimation uncertainty and critical judgements in applying accounting policies that have significant effect on the amount recognised in the financial statements other than as disclosed in Note 4 – determination of recoverable amount for goodwill assessment and Note 7 – recognition of deferred tax assets.



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (a) Basis of consolidation (continued)

#### (iv) Non-controlling interests

Non-controlling interests at the end of the reporting period, being the equity in a subsidiary not attributable directly or indirectly to the equity holders of the Company, are presented in the consolidated statements of financial position and statement of changes in equity within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group is presented in the consolidated statement of profit or loss and other comprehensive income as an allocation of the profit or loss and other comprehensive income for the year between non-controlling interests and owners of the Company.

#### (v) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

### (b) Foreign currency

#### (i) Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date.

Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date, except for those that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments or a financial instrument designated as a hedge of currency risk, which are recognised in other comprehensive income.

#### (ii) Operations denominated in functional currencies other than Ringgit Malaysia

The assets and liabilities of operations denominated in functional currencies other than RM, including goodwill and fair value adjustments arising on acquisition, are translated to RM at exchange rates at the end of the reporting period.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve ("FCTR") in equity. However, if the operation is a non-wholly-owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed such that control, significant influence or joint control is lost, the cumulative amount in the FCTR related to that foreign operation is reclassified to profit or loss on disposal.

When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation, the relevant proportion of the cumulative amount is reattributed to non-controlling interests. When the Group disposes of only part of its investment in an associate or joint venture that includes a foreign operation while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

In the consolidated financial statements, when settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely in the foreseeable future, foreign exchange gains and losses arising from such a monetary item are considered to form part of a net investment in a foreign operation and are recognised in other comprehensive income, and are presented in the FCTR in equity.



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (c) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement (continued)

##### (d) Available-for-sale financial assets

Available-for-sale category comprises investment in equity and debt securities instruments that are not held for trading.

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost. Other financial assets categorised as available-for-sale are subsequently measured at their fair values with the gain or loss recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses arising from monetary items and gains and losses of hedged items attributable to hedge risks of fair value hedges which are recognised in profit or loss. On de-recognition, the cumulative gain or loss recognised in other comprehensive income is reclassified from equity into profit or loss. Interest calculated for a debt instrument using the effective interest method is recognised in profit or loss.

All financial assets, except for those measured at fair value through profit or loss, are subject to review for impairment (see Note 2(h)(i)).

##### *Financial liabilities*

All financial liabilities are subsequently measured at amortised cost other than those categorised as fair value through profit or loss.

Fair value through profit or loss category comprises financial liabilities that are derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or financial liabilities that are specifically designated into this category upon initial recognition.

Derivatives that are linked to and must be settled by delivery of unquoted equity instruments whose fair values cannot be reliably measured are measured at cost.

Financial liabilities categorised as fair value through profit or loss are subsequently measured at their fair values with the gain or loss recognised in profit or loss.

#### (iii) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Fair value arising from financial guarantee contracts are classified as deferred income and are amortised to profit or loss using a straight-line method over the contractual period or, when there is no specified contractual period, recognised in profit or loss upon discharge of the guarantee. When settlement of a financial guarantee contract becomes probable, an estimate of the obligation is made. If the carrying value of the financial guarantee contract is lower than the obligation, the carrying value is adjusted to the obligation amount and accounted for as a provision.





## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (d) Property, plant and equipment (continued)

#### (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group or the Company and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

#### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Leasehold land is depreciated over the shorter of the term of the associated lease or 50 years, being the estimated useful lives, on a straight line basis. Freehold land is not depreciated. Property, plant and equipment under construction are not depreciated until the assets are ready for their intended use.

The estimated useful lives for the current and comparative periods are as follows:

• buildings	50 years
• improvements	5-7 years
• office equipment, furniture and fittings	5-7 years
• loose tools	5 years
• computer systems	5 years
• motor vehicles	5 years
• data centre equipment (excluding project management equipment)	5-15 years
• Telecommunications network - Commissioned network (excluding global bandwidth assets)	3-20 years

Global bandwidth assets, which form part of the Group's telecommunications network are charged to profit or loss over the duration of their respective underlying contracts. For sale of global bandwidth assets that also include the sale of future capacity upgrade entitlements, the proportionate value of the asset's net book value provided shall be taken to profit or loss. Project management equipment, which form part of the Group's data centre equipment are depreciated over the shorter of the duration of their respective underlying contract or its useful lives.

Depreciation method, useful lives and residual values are reviewed at the end of the reporting period and adjusted as appropriate.



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (h) Impairment

#### (i) Financial assets

All financial assets (except for investment in subsidiaries) are assessed at each reporting date whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. Losses expected as a result of future events, no matter how likely, are not recognised. For an investment in an equity instrument, a significant or prolonged decline in the fair value below its cost is an objective evidence of impairment. If any such objective evidence exists, then the impairment loss of the financial asset is estimated.

An impairment loss in respect of loans and receivables and held-to-maturity investments is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account.

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between the asset's acquisition cost (net of any principal repayment and amortisation) and the asset's current fair value, less any impairment loss previously recognised. Where a decline in the fair value of an available-for-sale financial asset has been recognised in other comprehensive income, the cumulative loss in other comprehensive income is reclassified from equity to profit or loss.

An impairment loss in respect of an unquoted equity instrument that is carried at cost is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

Impairment losses recognised in profit or loss for an investment in an equity instrument classified as available-for-sale is not reversed through profit or loss.

If, in a subsequent period, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed, to the extent that the asset's carrying amount does not exceed what the carrying amount would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in profit or loss.

#### (ii) Other assets

The carrying amounts of other assets (except for deferred tax asset) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each period at the same time.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating unit. Subject to an operating segment ceiling test, for the purpose of goodwill impairment testing, cash-generating units to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purpose. The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to the group of cash-generating units that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit exceeds its estimated recoverable amount.

**2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(h) Impairment (continued)**

**(ii) Other assets (continued)**

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating units (group of cash-generating units) and then to reduce the carrying amounts of the other assets in the cash-generating unit (groups of cash-generating units) on a pro-rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss has been recognised. Reversals of impairment losses are credited to profit or loss in the financial year in which the reversals are recognised.

**(i) Equity instruments**

Instruments classified as equity are measured at cost on initial recognition and are not remeasured subsequently.

**(i) Issue expenses**

Cost directly attributable to the issue of instruments classified as equity are recognised as a deduction from equity.

**(ii) Ordinary shares**

Ordinary shares are classified as equity.

**(iii) Distribution of assets to owners of the Company**

The Group measures a liability to distribute assets as a dividend to the owners of the Company at the fair value of the assets to be distributed. The carrying amount of the dividend payable is remeasured at each reporting period and at settlement date, with any changes to the carrying amount of the dividend payable is recognised directly in equity as adjustments to the amount of the distribution. On settlement of the transaction, the Group recognises the differences, if any, between the carrying amount of the assets distributed and the carrying amount of the liability in profit or loss.

**(j) Employee benefits**

**(i) Short term employee benefits**

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

The Group's contributions to the statutory pension funds are charged to profit or loss in the financial year to which they relate. Once the contributions have been paid, the Group has no further payment obligations.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (j) Employee benefits (continued)

#### (ii) Share-based payment transactions

The grant date fair value of share-based payment granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period that the employees unconditionally become entitled to the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related service and non-market vesting conditions are expected to be met, such that the amount ultimately recognised as an expense is based on the number of awards that meet the related service and non-market performance conditions at the vesting date.

For share-based payment awards with non-vesting conditions, the grant date fair value of the share-based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

The fair value of the employee share grant is measured using the Monte Carlo simulation model. Measurement inputs include share price on measurement date and expected dividends. For employee share grants issued out of new stock, the share price is further adjusted for effects of dilution. Service and non-market performance conditions attached to the transactions are not taken into account in determining fair value.

#### (iii) Termination benefits

Termination benefits are expensed at the earlier of when the Group can no longer withdraw the offer to those benefits and when the Group recognises costs for a restructuring. If benefits are not expected to be settled wholly within 12 months of the end of the reporting period, then they are discounted.

### (k) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance costs.

### (l) Contingent liabilities

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is not recognised in the statements of financial position and is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (m) Revenue and other income

#### (i) Operating revenue

Operating revenue of the Company consists of management fees. Management fees are recognised when services are rendered.

Revenue of the Group consists of gross billings on telecommunications and information technology related services provided net of discounts and gross invoiced value of goods sold net of discounts and returns.

Revenue for billings is recognised when services are rendered or upon delivery of products and when the risk and rewards have passed. Revenue from global bandwidth agreements which provide access to a specified amount of bandwidth or capacity are accounted for accordingly as a sale of goods or rendering of services.



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (o) Tax expense (conitnued)

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary difference can be utilised. Deferred tax assets are reviewed at each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

### (p) Earnings per ordinary share

The Group presents basic and diluted earnings per share for its ordinary shares ("EPS").

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period adjusted for own shares held.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which comprise convertible notes and shares granted to employees, where applicable.

### (q) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segment's operating results are reviewed regularly by the chief operating decision maker, which in this case is the Chief Executive Officer of the Group, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

### (r) Fair value measurement

The fair value of an asset or liability, except for share based payment and lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in absence of a principal market, in the most advantageous market.

For a non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest or best use.

When measuring the fair value of an asset or a liability, the Group uses observable market data wherever possible. Fair values are categorised into different levels in a fair value hierarchy based on the input used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: unobservable inputs for the asset or liability.

The company recognises transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

NOTES TO THE FINANCIAL STATEMENTS

3. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM'000	Leasehold land RM'000	Building and improvements RM'000	Office equipment, furniture and fittings RM'000	Loose tools RM'000	Computer systems RM'000	Motor vehicles RM'000	Data centre equipment RM'000	Tele communication network RM'000	Total RM'000
<b>Cost</b>										
At 1 January 2013	23,467	7,508	14,079	10,549	12,309	92,907	6,233	53,785	1,702,624	1,923,461
Additions	-	-	11,083	529	-	2,863	1,847	9,691	144,544	170,557
Reclassification between property, plant and equipment	-	-	-	(2,902)	-	1,343	-	1,559	-	-
Disposal	-	-	-	-	-	(10)	(404)	-	-	(414)
Write offs	-	-	-	(4)	-	(132)	-	(146)	(152,906)	(153,188)
Effect of movement in exchange rates	-	-	1	-	-	1	-	-	7,787	7,789
At 31 December 2013/ 1 January 2014	23,467	7,508	25,163	8,172	12,309	96,972	7,676	64,889	1,702,049	1,948,205
Additions	-	-	5,337	431	-	5,215	395	4,334	235,560	251,272
Capital injection by a non-controlling interest	-	-	18	21	-	2,990	-	-	-	3,029
Reclassification between property, plant and equipment	-	-	262	-	-	(8,416)	-	8,154	-	-
Disposal	-	(33)	-	(12)	(9)	(2,158)	(1,361)	-	(3,182)	(6,755)
Write offs	-	-	(39)	(245)	-	(3,577)	(45)	(43)	(96,469)	(100,418)
Effect of movement in exchange rates	-	-	-	-	-	1	-	-	14,677	14,678
At 31 December 2014	23,467	7,475	30,741	8,367	12,300	91,027	6,665	77,334	1,852,635	2,110,011



### 3. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group	Freehold land RM'000	Leasehold land RM'000	Building and improvements RM'000	Office equipment, furniture and fittings RM'000	Loose tools RM'000	Computer systems RM'000	Motor vehicles RM'000	Data centre equipment RM'000	Tele communication network RM'000	Total RM'000
<b>Depreciation and impairment loss</b>										
1 January 2013										
Accumulated depreciation	-	6,399	4,450	6,829	12,071	83,319	4,172	18,041	843,109	978,390
Accumulated impairment losses	2,101	-	-	-	-	-	-	-	225,755	227,856
	2,101	6,399	4,450	6,829	12,071	83,319	4,172	18,041	1,068,864	1,206,246
Depreciation for the year	-	377	2,869	512	105	3,568	712	4,541	62,530	75,214
Disposal	-	-	-	-	-	(10)	(382)	-	-	(392)
Global bandwidth assets charged out	-	-	-	-	-	-	-	-	6,412	6,412
Reclassification between property, plant and equipment	-	-	-	(1,090)	-	611	-	479	-	-
Impairment write offs	-	-	-	-	-	-	-	-	(35,150)	(35,150)
Write offs	-	-	-	-	-	(43)	-	(8)	(117,307)	(117,358)
Effect of movement in exchange rates	-	-	1	-	-	1	-	-	1,308	1,310
At 31 December 2013/ 1 January 2014										
Accumulated depreciation	-	6,776	7,320	6,251	12,176	87,446	4,502	23,053	796,052	943,576
Accumulated impairment losses	2,101	-	-	-	-	-	-	-	190,605	192,706
	2,101	6,776	7,320	6,251	12,176	87,446	4,502	23,053	986,657	1,136,282

NOTES TO THE FINANCIAL STATEMENTS

3. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group	Freehold land RM'000	Leasehold land RM'000	Building and improvements RM'000	Office equipment, furniture and fittings RM'000	Loose tools RM'000	Computer systems RM'000	Motor vehicles RM'000	Data centre equipment RM'000	Tele communication network RM'000	Total RM'000
<b>Depreciation and impairment loss (continued)</b>										
Depreciation for the year	-	374	4,328	606	104	3,329	960	6,153	69,114	84,968
Disposal	-	(29)	-	(12)	(9)	(2,157)	(1,361)	-	(3,182)	(6,750)
Global bandwidth assets charged out	-	-	-	-	-	-	-	-	27,142	27,142
Reclassification between property, plant and equipment	-	-	13	-	-	(6,704)	-	6,691	-	-
Impairment write offs	-	-	-	-	-	-	-	-	(78,388)	(78,388)
Write offs	-	-	(34)	(244)	-	(3,576)	(44)	(21)	(17,624)	(21,543)
Effect of movement in exchange rates	-	-	-	-	-	1	-	-	2,606	2,607
At 31 December 2014	-	7,121	11,627	6,601	12,271	78,339	4,057	35,876	874,108	1,030,000
Accumulated depreciation	2,101	-	-	-	-	-	-	-	112,217	114,318
Accumulated impairment losses	2,101	7,121	11,627	6,601	12,271	78,339	4,057	35,876	986,325	1,144,318
<b>Carrying amounts</b>										
At 1 January 2013	21,366	1,109	9,629	3,720	238	9,588	2,061	35,744	633,760	717,215
At 31 December 2013/ 1 January 2014	21,366	732	17,843	1,921	133	9,526	3,174	41,836	715,392	811,923
At 31 December 2014	21,366	354	19,114	1,766	29	12,688	2,608	41,458	866,310	965,693

### 3. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

#### 3.1 Telecommunication network

	2014 RM'000	2013 RM'000
Network cost:		
Commissioned network	1,618,303	1,608,321
Network-in-progress	234,332	93,728
	<b>1,852,635</b>	1,702,049
Less: Accumulated impairment losses	<b>(112,217)</b>	(190,605)
Less: Accumulated depreciation	<b>(874,108)</b>	(796,052)
Net book value	<b>866,310</b>	715,392

Included in commissioned network are global bandwidth assets with a fixed monetary value of RM93,341,000 (2013: RM91,120,000). The global bandwidth assets are charged to profit or loss over the duration of the contract. The carrying amount for the said global bandwidth assets at the reporting date was RM69,308,000 (2013: RM75,173,000).

#### 3.2 Write offs

During the financial year, the Group wrote off certain items within property, plant and equipment with costs totaling RM100,418,000 (2013: RM153,188,000) of which RM78,388,000 (2013: RM35,150,000) and RM21,543,000 (2013: RM117,358,000) was written off against accumulated impairment losses and accumulated depreciation respectively. The remaining amount of RM487,000 (2013: RM680,000) was charged to statement of profit or loss and other comprehensive income.

#### 3.3 Leasehold land

Included in the carrying amounts of leasehold land are:

	Group	
	2014 RM'000	2013 RM'000
Leasehold land with unexpired lease period of		
- less than 50 years	125	271
- more than 50 years	229	461
	<b>354</b>	732



### 3. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Company	Freehold land RM'000	Building and improvements RM'000	Office equipment, furniture and fittings RM'000	Computer systems RM'000	Motor vehicles RM'000	Network -in-progress RM'000	Total RM'000
<b>Cost</b>							
At 1 January 2013/ 31 December 2013/ 1 January 2014	8,113	390	320	8,014	17	-	16,854
Additions	-	-	-	-	-	21,557	21,557
Disposal	-	-	-	-	(17)	-	(17)
At 31 December 2014	8,113	390	320	8,014	-	21,557	38,394
<b>Depreciation</b>							
At 1 January 2013	-	50	302	8,014	17	-	8,383
Depreciation for the year	-	78	6	-	-	-	84
At 31 December 2013 /1 January 2014	-	128	308	8,014	17	-	8,467
Disposals	-	-	-	-	(17)	-	(17)
Depreciation for the year	-	78	6	-	-	-	84
At 31 December 2014	-	206	314	8,014	-	-	8,534
<b>Carrying amounts</b>							
At 1 January 2013	8,113	340	18	-	-	-	8,471
At 31 December 2013	8,113	262	12	-	-	-	8,387
At 31 December 2014	<b>8,113</b>	<b>184</b>	<b>6</b>	-	-	<b>21,557</b>	<b>29,860</b>

Included in property, plant and equipment of the Group and of the Company are fully depreciated assets which are still in use, with cost amounting to RM677,304,000 (2013: RM746,212,000) and RM8,303,000 (2013: RM8,320,000) respectively.



#### 4. INTANGIBLE ASSETS (CONTINUED)

##### 4.1 Impairment testing for cash-generating units containing goodwill (continued)

###### Data centre business

The recoverable amount of the data centre business was based on its value in use. The recoverable amount of the unit was determined to be higher than its carrying amount.

Value in use was determined by discounting the future cash flows expected to be generated from the continuing use of the unit. Cash flow projections used in this calculation were based on financial budgets covering a five-year period. Cash flows beyond five-year period were extrapolated to perpetuity using estimated growth rate.

Key assumptions used in the value-in-use calculation for the data centre business during the current financial year include long term growth rate and weighted average cost of capital ("WACC") of 5.00% and 10.56% (2013: 5.00% and 10.92%) respectively.

The values assigned to the key assumptions represent management's assessment of future trends in the data centre business and are based on both external and internal sources (historical data).

A reasonable possible change in the assumptions used will not result in significant change to the impairment conclusion.

#### 5. INVESTMENTS IN SUBSIDIARIES

	Note	Company	
		2014 RM'000	2013 RM'000
Unquoted shares, at cost		2,780,162	2,773,162
Accumulated impairment losses	5.1	(2,303,736)	(2,303,736)
		476,426	469,426

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**NOTES TO THE FINANCIAL STATEMENTS**

**5. INVESTMENTS IN SUBSIDIARIES (CONTINUED)**

Name of subsidiary	Country of incorporation	Principal activities	Effective ownership interest	
			2014 %	2013 %
TT dotCom Sdn. Bhd. ("TTdC")	Malaysia	Provision of voice, data, video and image communication services through its domestic and international network	<b>100</b>	100
TIME dotNet Bhd.	Malaysia	Provision and marketing of internet services to customers including providing access to the world wide web, the organisation and aggregation of content, on-line call center, on-line services, on-net advertising and virtual data storage and provision of application services including electronic mail, chat room, instant messaging, web-hosting and bulletin boards	<b>100</b>	100
Fantastic Fiesta Sdn. Bhd.	Malaysia	Provision of television services; internet based on-line services, and content procurement services	<b>70</b>	-
Planet Tapir Sdn. Bhd.	Malaysia	Provision of information technology services and solutions and other internet based value added services. The Company ceased operations during the year and has become dormant	<b>100</b>	100



## 5. INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Name of subsidiary	Country of incorporation	Principal activities	Effective ownership interest	
			2014 %	2013 %
Global Transit Communications Sdn. Bhd.	Malaysia	Provision of telecommunications and related services	100	100
Global Transit Limited	Malaysia, Labuan	Engaged in the business of telecommunication services and trading bandwidth capacity	100	100
Global Transit (Hong Kong) Limited*	Hong Kong	Dormant	100	100
Global Transit Singapore Pte. Ltd.*	Singapore	Wholesale of telecommunication equipment and related services	100	100
Global Transit 2 Limited	Malaysia, Labuan	Engaged in the business of telecommunication services and trading bandwidth capacity	100	-
Global Transit 3 Limited	Malaysia, Labuan	Engaged in the business of telecommunication services and trading bandwidth capacity	100	-
Global Transit 5 Limited	Malaysia, Labuan	Engaged in the business of telecommunication services and trading bandwidth capacity	100	-
The AIMS Asia Group Sdn. Bhd. ("TAAG")	Malaysia	Investment holding	100	100

5. INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Name of subsidiary	Country of incorporation	Principal activities	Effective ownership interest	
			2014 %	2013 %
AIMS Cyberjaya Sdn. Bhd.	Malaysia	Provision of value added network services, information services, system integration services, operation of data networks and network based applications for corporations	100	100
AIMS Data Centre 2 Sdn. Bhd.	Malaysia	Dormant	100	100
<b>Subsidiaries of TAAG:</b>				
AIMS Data Centre Sdn. Bhd.	Malaysia	Provision of value added network services, information services, system integration services, operation of data networks and network based applications for corporations	100	100
AIMS Data Centre Pte. Ltd.*	Singapore	Provision of telecommunication related services	100	100

\* Not audited by member firms of KPMG International.

5.1 Accumulated impairment losses

As at the financial year end, the Company has recognised accumulated impairment losses totalling RM2,303,736,000 (2013: RM2,303,736,000) for investments in the following subsidiary companies:

	Company	
	2014 RM'000	2013 RM'000
TT dotCom Sdn. Bhd.	2,192,264	2,192,264
TIME dotNet Bhd.	42,363	42,363
Planet Tapir Sdn. Bhd.	69,109	69,109
	<b>2,303,736</b>	<b>2,303,736</b>

## 6. OTHER INVESTMENTS

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<i>Quoted shares in Malaysia</i>					
<b>Non-current</b>					
At 1 January		681,797	1,454,750	681,797	-
Addition		212	-	212	833,050
Disposal		(212)	-	(212)	-
Dividend-in-specie distribution from a subsidiary	6.1(ii)	-	-	-	50,000
Dividend-in-specie distribution from a subsidiary pursuant to TTdC Capital Repayment	6.1(iii)	-	-	-	373,700
Dividend-in-specie distribution to owners of the Company	22	-	(649,193)	-	(649,193)
Fair value gain/(loss) of available-for-sale financial assets		166,325	(123,760)	166,325	74,240
At 31 December		848,122	681,797	848,122	681,797
<i>Unquoted shares in Malaysia</i>					
<b>Non-current</b>					
At 1 January		100	100	-	-
At 31 December		100	100	-	-
Total other investments		848,222	681,897	848,122	681,797

The above other investments are categorised as available-for-sale financial instruments.

Included in the quoted shares balance is RM112,987,000 (2013: RM137,986,000) pledged for bank facilities granted to subsidiary companies (see Note 13).

### 6.1 Internal restructuring at TTdC

In 2013, the Group completed an internal restructuring exercise as part of its initiative to consolidate all quoted investments held in the Group at TIME dotCom Berhad ("TdC"). The internal restructuring exercise included the following:

- (i) Settlement of inter-company amounts owed by TTdC to TdC amounting to approximately RM175.8 million by transferring to TdC all legal and beneficial title and interest of 38,468,271 DiGi shares at the prevailing market price of RM4.57 per share at the point of implementation;
- (ii) Distribution of a dividend-in-specie by TTdC amounting to RM50,000,000 to be fully satisfied by transferring 10,940,919 DiGi shares at the prevailing market price of RM4.57 per share at the point of implementation; and

NOTES TO THE FINANCIAL STATEMENTS

6. OTHER INVESTMENTS (CONTINUED)

6.1 Internal restructuring at TTdC (continued)

- (iii) Transfer the remaining DiGi shares held by TTdC (after completing items (i) and (ii) above) to TdC at the prevailing market price of RM4.57 per share at the point of implementation by way of a disposal (“TTdC Disposal”) and a capital repayment (“TTdC Capital Repayment”):
  - a) TTdC Disposal entailed the disposal of 143,818,381 DiGi shares by TTdC to TdC for a total consideration of RM657,250,000; and
  - b) TTdC Capital Repayment entailed a capital repayment by way of a reduction of the existing issued and paid-up share capital of TTdC by RM373,700,000 and settlement via a distribution-in-specie of 81,772,429 DiGi shares to TdC.
- (iv) A dividend declaration and payment by TTdC arising from the gains realised by TTdC pursuant to the aforesaid disposal of DiGi shares to TdC under item (iii) above, amounting to RM657,250,000.

7. DEFERRED TAX ASSETS/(LIABILITIES)

Deferred tax assets and (liabilities) are attributable to the following:

Group	Assets		Liabilities		Net	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Property, plant and equipment	825	1,199	(67,535)	(65,615)	(66,710)	(64,416)
Other deductible/ (taxable) temporary difference	1,338	1,434	(235)	(498)	1,103	936
Unabsorbed capital allowances	263,085	261,488	-	-	263,085	261,488
Unutilised tax losses	7,438	9,287	-	-	7,438	9,287
Tax assets/ (liabilities)	272,686	273,408	(67,770)	(66,113)	204,916	207,295
Set-off of tax	(62,087)	(60,644)	62,087	60,644	-	-
Net tax assets/ (liabilities)	210,599	212,764	(5,683)	(5,469)	204,916	207,295

## 7. DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

### *Recognised deferred tax assets and liabilities, net*

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Property, plant and equipment	(66,710)	(64,416)	(3)	(2)
Other deductible temporary difference	1,103	936	-	-
Unabsorbed capital allowances	263,085	261,488	-	23
Unutilised tax losses	7,438	9,287	5,748	5,724
<b>Total</b>	<b>204,916</b>	<b>207,295</b>	<b>5,745</b>	<b>5,745</b>

Deferred tax assets and liabilities are offset only when the entity have a legally enforceable right to set off current tax assets against current tax liabilities.

Deferred tax assets in respect of unabsorbed capital allowances and unutilised tax losses have been recognised only to the extent that it is probable that future taxable profits will be available against which the Group and the Company can utilise the benefits there from.

### *Unrecognised deferred tax assets*

Deferred tax assets have not been recognised in respect of the following items:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Property, plant and equipment	4,277	-	-	-
Unabsorbed capital allowances	946,271	1,076,363	-	-
Unutilised tax losses	601,935	602,487	79,338	87,427
<b>Total</b>	<b>1,552,483</b>	<b>1,678,850</b>	<b>79,338</b>	<b>87,427</b>

The unabsorbed capital allowances, unutilised tax losses and other deductible temporary difference do not expire under the current tax legislation. Deferred tax assets have not been recognised in respect of these items because it is not probable that sufficient future taxable profits will be available against which the Group and the Company can utilise the benefits therefrom.



## 8. TRADE AND OTHER RECEIVABLES

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Non-current</b>					
<b>Non-trade</b>					
Prepayments		10,564	10,862	-	-
<b>Current</b>					
<b>Trade</b>					
Trade receivables	8.2	121,128	106,679	-	-
Amount due from related parties	8.2	6,024	7,121	-	-
Deposits		3,533	2,996	-	-
Prepayments		4,202	1,819	-	-
		<b>134,887</b>	118,615	-	-
Less: Allowance for impairment losses	8.3	(3,150)	(4,961)	-	-
		<b>131,737</b>	113,654	-	-
Accrual of global bandwidth revenue	8.1	14,555	5,024	-	-
		<b>146,292</b>	118,678	-	-
<b>Non-trade</b>					
Amount due from subsidiaries	8.4	-	-	78,099	9,506
Other receivables		23,272	33,706	292	175
Prepayments		5,694	4,626	22	19
Deposits		2,500	210	789	291
		<b>177,758</b>	157,220	<b>79,202</b>	9,991

Other than for prepayments, the above trade and other receivables are categorised as loans and receivables.

### 8.1 Accrual of global bandwidth revenue

Accrual of global bandwidth revenue relates to the unbilled global bandwidth contracts entered into by the Group with customers whereby the terms of payment have been mutually agreed to be made over the period of up to 3 years.

### 8.2 Trade receivables and trade amount due from related parties

The credit period granted for sales/services rendered is 30 to 90 days (2013: 30 to 90 days).





## 10. SHARE CAPITAL

	Group and Company			
	Amount 2014 RM'000	Number of shares 2014 '000	Amount 2013 RM'000	Number of shares 2013 '000
Authorised:				
Ordinary shares of RM0.50 each	5,000,000	10,000,000	5,000,000	10,000,000
Issued and fully paid:				
At 1 January				
- Ordinary shares of RM0.50 each	286,547	573,093	286,547	573,093
Issuance of new ordinary shares pursuant to the share grant plan	385	770	-	-
At 31 December				
- Ordinary shares of RM0.50 each	286,932	573,863	286,547	573,093

## 11. RESERVES

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Share premium	11.1	847,735	844,686	847,735	844,686
Capital reserve	11.2	8,760	8,760	8,760	8,760
Foreign currency translation reserve	11.3	7,988	3,753	-	-
Available-for-sale reserve	11.4	548,461	382,136	219,934	53,609
Share grant reserve	11.5	5,383	-	5,383	-
Retained earnings		651,672	477,747	152,924	113,809
		2,069,999	1,717,082	1,234,736	1,020,864

### 11.1 Share premium

The share premium of the Group and the Company represents premium arising from the issuance of ordinary shares of the Company at an issue price above par value.

**11. RESERVES (CONTINUED)**

**11.2 Capital reserve**

In May 2012, pursuant to the Company's capital restructuring exercise, the Company set-off RM834,315,000 from the share premium account against accumulated losses of the Company amounting to RM825,555,126. The set-off resulted in the creation of a distributable capital reserve account of RM8,759,874 for the Company.

**11.3 Foreign currency translation reserve**

The translation reserve comprises cumulative foreign currency differences arising from the translation of the financial statements of foreign operations.

**11.4 Available-for-sale reserve**

The available-for-sale reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investments are de-recognised upon sale or impaired.

On 19 June 2013, the Company completed a partial distribution of its quoted equity investments held via a dividend-in-specie to the shareholders of the Company resulting in the realisation of fair value gain from the available-for-sale reserve to profit or loss amounting to RM349,354,000 for the Group and RM20,631,000 for the Company.

**11.5 Share grant reserve**

The share grant reserve represents the cumulative value of share based payments granted to eligible employees of the Group. When shares, pursuant to the share grant, are issued to the eligible employees, the value of such shares are transferred from share grant reserve to share capital and share premium respectively.

Details of the movement of shares granted during the financial year are as follows:

Share Grant plan	Number of ordinary shares of RM0.50 each				At 31 December 2014
	Fair value at grant date	Granted but not vested during the year	Vested and issued	Forfeited	
2013 Awards	RM4.46	2,563,650	(770,200)	-	1,793,450
2014 Awards	RM4.46	2,736,788	-	-	2,736,788
Total		5,300,438	(770,200)	-	4,530,238

## 11. RESERVES (CONTINUED)

### 11.5 Share grant reserve (continued)

The outstanding share grants at the end of the financial year are to be vested on specific dates in the following periods:

- (i) The 2013 grant is will be vested within the next 2 years in July 2015 and July 2016 respectively;
- (ii) The 2014 grant will be vested within the next 3 years in July 2015, July 2016 and July 2017 respectively.

The shares granted will be vested only upon the fulfilment of vesting conditions which include achievement of financial performance targets set by the Group and achievement of a minimum grading by the entitled employee in accordance with the performance management system adopted by the Group.

The fair value of the share grant is determined using the Monte Carlo simulation model, taking into consideration terms and conditions under which the shares were granted. The key inputs in the model are as follows:

	Options granted on 11 August 2014
Closing market price at grant date	RM4.50
Dilution rate	0.916%

The Group and the Company had recognised share grant costs in profit or loss totalling to RM8,816,872 (2013: RMNil) and RM2,504,293 (2013: RMNil) respectively.

## 12. NON-CONTROLLING INTERESTS

On 27 February 2014, the Company, Fantastic Fiesta Sdn Bhd ("FFSB"), a subsidiary company and Planet Tapir Sdn Bhd (another wholly-owned subsidiary of the Company) entered into an Asset Purchase Agreement and Shareholders' Agreement which would, inter-alia, reduce the Group's stake in FFSB to 70% in exchange for net assets worth RM3,000,000 to be injected into FFSB by a third party. FFSB, in turn, will allot the issued and paid-up share capital to the said third party in two equal tranches of RM1,500,000 each. The said injection of net assets and both tranches of allotment were completed during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

12. NON-CONTROLLING INTERESTS (CONTINUED)

The following summarises the effects of changes in the equity interest in FFSB that is attributable to owners of non-controlling interests:

Group	2014 RM'000
Equity interest at the date of incorporation	-
Proceeds from capital injection by non-controlling interest	3,000
Non-controlling interest's share of loss during the year	(1,523)
	1,477
	<b>FFSB</b> RM'000
<b>Summarised financial information</b>	
<b>As at 31 December 2014</b>	
Non-current assets	3,163
Current assets	3,606
Current liabilities	(1,844)
	4,925
Shareholders' equity as at 31 December 2014	4,925
Proportion of equity held by owners of non-controlling interests (%)	30.0%
Non-controlling interests	1,477
	<b>Statement of cash flows</b>
Net cash flows used in operating activities	(5,345)
Net cash flows used in investing activities	(568)
Net cash flows from financing activities	7,000
	1,087
Net increase in cash and cash equivalents	1,087

13. LOANS AND BORROWINGS

	Note	Group	
		2014 RM'000	2013 RM'000
<b>Non-current</b>			
Term loans	13.1	88,494	128,751
Finance lease liabilities	13.2	-	1,726
		88,494	130,477
<b>Current</b>			
Term loans	13.1	50,224	32,442
Finance lease liabilities	13.2	1,507	2,818
		51,731	35,260
		140,225	165,737

## 13. LOANS AND BORROWINGS (CONTINUED)

### 13.1 Term loans

- (i) Term loans amounting to RM89,224,000 (2013: RM109,995,000) are secured/covered against:
  - a) a legal charge over DiGi.Com Berhad (“DiGi”) shares held by the Company giving minimum security cover of 1.25 times based on 100% value of the said shares;
  - b) a legal charge over any other quoted financial assets acceptable to the lender, including but not limited, in all cases to bonus shares, rights shares and other new share or right entitlements;
  - c) a legal charge over an escrow account to capture all dividends derived from the pledged securities; and
  - d) a corporate guarantee from the Company.
- (ii) USD denominated term loan amounting to RM26,122,000 (2013: RM34,089,000) is secured/covered against:
  - a) a legal charge over all the assets of a subsidiary company amounting to RM116,909,000;
  - b) an assignment over a subsidiary company’s present and future sales proceeds; and
  - c) a corporate guarantee by the Company.
- (iii) USD denominated term loan amounting to RM19,388,000 (2013: RMNil) is secured/covered against:
  - a) a specific legal charge over the land and building held under H.M. 984, PT1277 Mukim Sungai Karang, Kuantan, Pahang which is held by another subsidiary company;
  - b) a legal charge over all the assets of a subsidiary company amounting to RM103,115,000;
  - c) an assignment over a subsidiary company’s present and future sales proceeds; and
  - d) a corporate guarantee by the Company.
- (iv) Term loans amounting to RM3,984,000 (2013: RM18,097,000) is covered against a corporate guarantee by the Company.



## 14. TRADE AND OTHER PAYABLES (CONTINUED)

### 14.1 *Deferred income*

The deferred income represents the amount received and/or receivable from the pre-sale of a portion of the Group's submarine cable systems prior to their completion during the financial year. Upon the completion of the said submarine cable systems, the difference between the proceeds from the pre-sale and portion of carrying amount of the submarine cable systems sold will be recognised in profit or loss.

### 14.2 *Trade payables and trade amount due to related parties*

The average credit period granted to the Group and Company for trade purchases ranges from 30 to 90 days (2013: 30 to 90 days).

### 14.3 *Accrual for global bandwidth costs*

Accrual for global bandwidth cost relates to certain long term global bandwidth contracts entered into by the Group whereby the terms of payment have been mutually agreed to be made over of up to 3 years.

### 14.4 *Unearned revenue*

Unearned revenue mainly represents prepayment received for services or products that have yet to be rendered or provided.

### 14.5 *Provisions*

Provisions relate to obligations arising as a result of past events for certain telecommunication provider services.

### 14.6 *Amount due to a subsidiary*

The amount due to a subsidiary is unsecured, interest free and repayable within 60 days upon due. The balance arises mainly from management services rendered by a subsidiary.

## 15. REVENUE

	2014 RM'000	2013 RM'000
<b>Group</b>		
Data	457,160	411,602
Voice	71,389	74,836
Data Centre	64,762	58,713
Others	2,972	3,107
	<b>596,283</b>	<b>548,258</b>
<b>Company</b>		
Management fee from subsidiary companies	16,501	10,230

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**NOTES TO THE FINANCIAL STATEMENTS**

**16. COST OF SALES**

	Group	
	2014 RM'000	2013 RM'000
Interconnect charges*	3,686	16,882
Depreciation of property, plant and equipment	75,267	67,726
Dealer commissions	22,883	17,100
Telecommunications maintenance charges	21,738	24,089
Network and leased line charges	70,345	51,559
Fee for wayleave and right of use pertaining to telecommunications facilities	11,853	11,685
Site and customer premises rental	10,006	10,244
Universal service obligation	21,056	18,679
Internet service provider costs	6,097	6,956
Direct installation costs	18,059	24,891
Others	24,147	21,219
	<b>285,137</b>	<b>271,030</b>

\* Included in the interconnect charges is a reversal of provision made pursuant to a dispute settlement with a supplier amounting to RM11,000,000 (2013: RMNil).

**17. INCOME FROM INVESTMENTS**

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<i>Interest income of financial assets that are not at fair value through profit or loss:</i>					
- Interest income from short term deposits		7,234	6,119	3,758	3,599
Income on dividend-in-specie from a subsidiary	6.1(ii)	-	-	-	50,000
Dividend income from a subsidiary	6.1(iv)	-	-	-	657,250
Dividend income from quoted shares, in Malaysia		35,465	31,758	35,465	24,883
		<b>42,699</b>	<b>37,877</b>	<b>39,223</b>	<b>735,732</b>



## 18. FINANCE COSTS

Note	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<i>Interest expense of financial liabilities that are not at fair value through profit or loss:</i>				
- Interest on bank borrowings	6,685	7,624	-	-
Amortisation of borrowing costs	617	333	-	-
	<b>7,302</b>	<b>7,957</b>	-	-

## 19. PROFIT BEFORE TAX

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Profit before tax is arrived at after charging:</b>				
Personnel expenses				
- Salaries, allowances and others	101,108	101,007	4,052	3,516
- Contributions to Employee Provident Fund	14,546	12,318	615	906
- Share grant expenses	8,817	-	2,504	-
Depreciation of property, plant and equipment	84,968	75,214	84	84
Rental of:				
- Offices	1,521	1,284	-	-
- Equipment	138	161	-	-
- Site and customer premises	10,011	10,244	-	-
Directors' remuneration	4,000	2,763	4,000	2,763
Auditors' remuneration				
- Audit fees to KPMG Malaysia	448	412	90	90
- Audit fees to other auditors	19	18	-	-
- Non-audit fees to KPMG Malaysia	62	30	30	30
Write off of property, plant and equipment	487	680	-	-
Net loss on foreign exchange	-	-	75	-
Net impairment:				
- Trade receivables	393	973	-	-
- Construction deposits	210	1,542	-	-
- Rental deposits	29	101	-	-
Amortisation of borrowing costs	617	333	-	-
Interest on bank borrowings	6,685	7,624	-	-

NOTES TO THE FINANCIAL STATEMENTS

19. PROFIT BEFORE TAX (CONTINUED)

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>and after crediting:</b>				
Bad debts recovered	585	231	-	-
Net gain on foreign exchange	7,341	1,019	-	-
Interest income from short-term deposits	7,234	6,119	3,758	3,599
Dividend income from quoted shares, in Malaysia	35,465	31,758	35,465	24,883
Dividend income from a subsidiary	-	-	-	657,250
Dividend-in-specie from a subsidiary	-	-	-	50,000
Reversal of provision made pursuant to the dispute settlement with a supplier	11,000	-	-	-
Realisation of fair value gain reclassified from available-for-sale reserve to profit or loss	74	349,354	74	20,631
Rental income	191	218	-	-
Gain on disposal of property, plant and equipment	186	135	3	-

20. TAX EXPENSE

*Recognised in profit or loss*

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Tax expense:</b>				
- current year	4,814	5,510	940	900
- (over)/under provision in prior year	(263)	285	(144)	46
	4,551	5,795	796	946
<b>Deferred tax</b>				
- arising from current year	43,596	21,387	1,906	449
- recognition of previously unrecognised temporary difference	(41,217)	(171,210)	(1,906)	(2,827)
	2,379	(149,823)	-	(2,378)
	6,930	(144,028)	796	(1,432)

## 20. TAX EXPENSE (CONTINUED)

### Reconciliation of effective income tax expense:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Profit before tax	179,332	497,306	39,911	756,541
Tax at statutory tax rate of 25%	44,833	124,326	9,978	189,135
Effect of lower rate in foreign jurisdictions	(5,268)	(2,009)	-	-
Non-deductible expenses	8,447	3,867	1,542	405
Non-taxable income	(8,913)	(99,570)	(8,904)	(188,191)
Changes in legislated tax rate for future periods	8,246	-	230	-
Deferred tax assets not recognised	1,065	283	-	-
(Overprovision)/underprovision in prior year- current tax	(263)	285	(144)	46
Recognition of previously unrecognised temporary difference	(41,217)	(171,210)	(1,906)	(2,827)
Tax expense/(recoverable)	6,930	(144,028)	796	(1,432)

In 2013, TT dotCom Sdn Bhd ("TTdC"), a wholly-owned subsidiary of the Group, was granted a tax incentive for Last Mile Network Facilities Provider under Section 127(3A) of the Income Tax Act, 1967. The tax incentive is equivalent to 100% of capital expenditure incurred for broadband infrastructure for a period of five years of which qualifying expenditure shall be limited to 70% of its statutory income for each of year assessment.

## 21. EARNINGS PER ORDINARY SHARE

The calculation of basic and diluted earnings per ordinary share was based on the net profit attributable to owners of the Company and the weighted average number of ordinary shares outstanding, calculated as follows:

	Group	
	2014	2013
<b>Basic and diluted earnings per share</b>		
Net profit attributable to owners of the Company (RM'000)	173,925	641,334
Weighted average number of ordinary shares in issue ('000)	573,214	573,093
Basic and diluted earnings per ordinary share (sen)	30.34	111.91

**22. DIVIDEND PAID**

In 2013, the Company paid a dividend-in-specie via the distribution of 137,540,955 ordinary shares of RM0.01 each in DiGi shares held by the Company to the entitled shareholders (“shareholders”), pursuant to the dividend-in-specie exercise approved at the Company’s Annual General Meeting held on 20 May 2013. The basis of distribution was for every one hundred (100) of the Company’s shares held, the shareholders would be entitled for twenty four (24) DiGi shares. The dividend-in-specie amounted to RM649,193,000. The distribution of DiGi shares was deemed completed following the crediting of the said DiGi shares to the Central Depository System accounts of the shareholders of the Company and the odd lot agent on 19 June 2013.

No dividend was paid during the current financial year. Subsequent to financial year end, the Directors have declared on 26 February 2015 an interim tax exempt dividend of 5.6 sen per ordinary share in respect of the current financial year which will be paid on 31 March 2015.

**23. DIRECTORS’ REMUNERATION**

	<b>Group</b>		<b>Company</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
	<b>RM’000</b>	<b>RM’000</b>	<b>RM’000</b>	<b>RM’000</b>
Executive directors:				
Emoluments	<b>1,541</b>	1,819	<b>1,541</b>	1,819
Other emoluments and expenses	<b>1,481</b>	94	<b>1,481</b>	94
Non-executive directors:				
Fees	<b>738</b>	692	<b>738</b>	692
Other emoluments and expenses	<b>240</b>	158	<b>240</b>	158
	<b>4,000</b>	2,763	<b>4,000</b>	2,763

The estimated monetary value of benefits-in-kind received and receivable by Directors of TIME dotCom Berhad other than in cash from the Group and the Company amounted to RM21,000 (2013: RM36,000).

Included in Directors’ remuneration are amounts totaling RM178,000 (2013: RM162,000) payable to related parties for services rendered by a firm in which a non-executive director of the Company is a member.

The number of Directors of the Company whose current year remuneration fall into the respective bands are as follows:

<b>Range of Remuneration RM</b>	<b>Executive Directors</b>	<b>Non-executive Directors</b>
100,000 to 150,000	-	2
150,000 to 200,000	-	4
900,000 to 1,000,000	1	-
2,000,000 to 2,100,000	1	-

## 24. KEY MANAGEMENT PERSONNEL REMUNERATION

The key management personnel remuneration is as follows:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Directors:				
Fees	738	692	738	692
Other short term benefits (including estimated monetary value of benefits- in-kind)	3,283	2,107	3,283	2,107
	<b>4,021</b>	<b>2,799</b>	<b>4,021</b>	<b>2,799</b>
Other key management personnel:				
Employee benefits (including benefits on share grant plan)	9,164	5,048	4,691	3,331
Other key management compensation	40	30	25	22
	<b>9,204</b>	<b>5,078</b>	<b>4,716</b>	<b>3,353</b>

Other key management personnel comprise persons other than the Directors of the Group entities, having authority and responsibility for planning, directing and controlling the activities of the entity either directly or indirectly.

## 25. OPERATING SEGMENTS

Operating segments are components in which separate financial information is available that is evaluated by the Chief Executive Officer in deciding how to allocate resources and in assessing performance of the Group. The Group has identified the business of telecommunications as its sole operating segment.

Performance is measured based on revenue derived from the various products sold and consolidated profit before income tax of the Group as included in the internal management reports that are reviewed by the Chief Executive Officer. The Group's segment assets and liabilities, as disclosed in the Group's statement of financial position (as represented by total assets and liabilities), is also reviewed by the Chief Executive Officer. Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS

25. OPERATING SEGMENTS (CONTINUED)

Information about reportable segment and reconciliation of reportable segment revenue, profit and other material items

	Group	
	2014 RM'000	2013 RM'000
<b>Revenue from external customers</b>		
Data	457,160	411,602
Voice	71,389	74,836
Data Centre	64,762	58,713
Others	2,972	3,107
	<b>596,283</b>	548,258
Operating expense		
Depreciation, impairment and amortisation of property, plant and equipment	(84,968)	(75,214)
Other operating expense	(377,102)	(357,816)
Other operating income	9,648	2,804
Profit from operations	143,861	118,032
Income from investments	42,699	37,877
Realisation of fair value gain reclassified from available-for sale reserve account to profit or loss	74	349,354
Finance costs	(7,302)	(7,957)
Segment profit	<b>179,332</b>	497,306
Additions to property, plant and equipment*	<b>254,301</b>	170,557

No reconciliation is performed for revenue from external customers, depreciation, impairment and amortisation of property, plant and equipment, assets and segment profit as there is no difference with the statements of profit or loss and other comprehensive income.

\* Included in additions of property, plant and equipment during the year is a capital injection by non-controlling interest amounting to RM3,029,000 (2013: Nil).

**Geographical information**

Revenue and non-current assets (excluding financial instruments and deferred tax assets) of the Group by geographical location of entity are as follows:

	Revenue		Non-current assets	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Malaysia	550,531	526,150	966,813	946,613
Outside Malaysia	45,752	22,108	223,403	90,131
	<b>596,283</b>	548,258	<b>1,190,216</b>	1,036,744

## 25. OPERATING SEGMENTS (CONTINUED)

### *Major customers*

There were no significant concentrations on transactions with customers and revenues from transactions with a single external customer (or group of entities known to be under common control which are deemed to be a single customer) that contributed to 10% or more of the Group's revenues.

## 26. CAPITAL AND OPERATING LEASE COMMITMENTS

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Capital expenditure commitments				
Property, plant and equipment				
Authorised but not contracted for	<b>93,235</b>	24,431	<b>5,590</b>	-
Contracted but not provided for in the financial statements	<b>398,927</b>	227,300	<b>124,383</b>	-
Operating lease commitments				
Non-cancellable commitments for rental of office premises, sites and right of use pertaining to telecommunications facilities				
- Payable within 1 year	<b>20,589</b>	22,102		
- Payable within 2 - 3 year	<b>26,922</b>	29,052		
- Payable after 3 year	<b>151,584</b>	159,419		
	<b>199,095</b>	210,573		

On 12 May 2000, the Group entered into an agreement with a highway concessionaire for wayleave and right of use pertaining to telecommunications facilities on the North-South Expressway. The agreement shall terminate upon expiry of the concession agreement signed by the highway concessionaire and government on 31 December 2038.

## 27. RELATED PARTIES

### **Identity of related parties**

For the purposes of these financial statements, parties are considered to be related to the Group, if the Group or the Company has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Related parties also includes key management personnel defined as those persons having authority and responsibility for planning, directing and controlling activities of the Group directly or indirectly. The key management personnel include all the Directors of the Group and certain members of senior management of the Group. Director remuneration and key management personnel remuneration are disclosed in Note 23 and 24 respectively. The Group has related party relationship with its Directors, key management personnel, related parties in which a substantial shareholder has an interest and companies in which Directors have significant financial interest.





## 28. FINANCIAL INSTRUMENTS

### 28.1 Financial risk management

The Group and the Company have exposure to the following risks from its use of financial instruments:

- (i) Credit risk
- (ii) Liquidity risk
- (iii) Market risk

### 28.2 Credit risk

Credit risk is the risk of a financial loss to the Group or the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its receivables from customers (including related parties) and deposits with financial institutions. The Company's exposure to credit risk arises principally from advances to subsidiaries and deposits with financial institutions.

#### Receivables

##### *Risk management objectives, policies and processes for managing the risk*

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Credit evaluations are required to be performed on all new customers. Depending on the nature of the transaction, the Group may require upfront deposits as collateral.

##### *Exposure to credit risk, credit quality and collateral*

As at the end of the reporting period, the maximum exposure to credit risk arising from receivables is represented by the carrying amounts in the statements of financial position.

Management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are stated at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an on-going basis. The Group also uses ageing analysis to monitor the credit quality of the receivables. For receivables from corporate, wholesale and government sectors, allowance for impairment losses will generally be provided for amounts aged more than 365 days derived based on historical payment trends and patterns unless there is objective evidence to indicate otherwise.

The exposure of credit risk for trade receivables of the Group as at the end of the reporting period by geographical region was:

	2014 RM'000	2013 RM'000
Malaysia	104,021	89,499
Outside Malaysia	42,271	29,179
	<b>146,292</b>	<b>118,678</b>

At reporting date, there were no significant concentrations of credit risk.



## 28. FINANCIAL INSTRUMENTS (CONTINUED)

### 28.2 Credit risk (continued)

#### Receivables (continued)

##### *Impairment losses (continued)*

The movement in the allowance for impairment losses of trade receivables (including amounts due from related parties) during the financial year were as follows:

	Group	
	2014 RM'000	2013 RM'000
At 1 January	4,961	9,282
Impairment loss written off	(2,204)	(5,294)
Net allowance	393	973
At 31 December	3,150	4,961

Allowance for impairment losses in relation to outstanding balance due from related parties (other than subsidiaries of the Company) amounted to RM83,000 (2013: RM502,000).

#### Deposits with financial institutions and other financial assets

##### *Risk management objectives, policies and processes for managing the risk*

The Group's and the Company's cash and cash equivalents are deposited with licensed financial institutions.

##### *Exposure to credit risk, credit quality and collateral*

The maximum exposure to credit risk is represented by the carrying amounts of cash and cash equivalents in the statement of financial position. Management does not expect any counterparty to fail to meet its obligations in respect of these deposits.

##### *Impairment losses*

As at the end of the reporting period, there was no indication that the amounts deposited with licensed financial institutions are not recoverable.

**28. FINANCIAL INSTRUMENTS (CONTINUED)**

**28.2 Credit risk (continued)**

**Inter-company balances**

*Risk management objectives, policies and processes for managing the risk*

The Company provides unsecured advances to subsidiaries and monitors the results of the subsidiaries regularly.

*Exposure to credit risk, credit quality and collateral*

As at the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amounts in the statement of financial position. Advances are only provided to subsidiaries which are owned by the Company. The Company considers its subsidiaries as companies associated with lower credit risk.

*Impairment losses*

As at the end of the reporting period, there was no indication that the advances to the subsidiaries are not recoverable.

**28.3 Liquidity risk**

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due.

The Group's exposure to liquidity risk arises principally from its various payables and other applicable contractual obligations and commitments. The Group reviews and strives to maintain a prudent level of cash and cash equivalents and banking facilities to ensure working capital requirements are met.

*Maturity analysis*

The table below summarises the maturity profile of the Group's and the Company's financial liabilities as at the end of the reporting period based on undiscounted contractual payments:

Group	Carrying amount RM'000	Contractual interest rate	Contractual cash flows RM'000	Under 1 year RM'000	1 - 2 years RM'000	2 - 5 years RM'000
<b>2014</b>						
Term loans	<b>138,718</b>	<b>2.01% - 6.01%</b>	<b>152,908</b>	<b>55,968</b>	<b>69,513</b>	<b>27,427</b>
Finance lease liabilities	<b>1,507</b>	<b>4.0%</b>	<b>1,535</b>	<b>1,535</b>	-	-
Trade and other payables*	<b>184,694</b>	-	<b>184,694</b>	<b>184,694</b>	-	-
<b>2013</b>						
Term loans	161,193	2.02% - 5.80%	179,701	40,010	84,919	54,772
Finance lease liabilities	4,544	3.50% - 6.50%	4,743	2,989	1,754	-
Trade and other payables*	136,268	-	136,278	136,278	-	-

\* The contractual cash flows of trade and other payables exclude deferred income, unearned revenue and provisions.

## 28. FINANCIAL INSTRUMENTS (CONTINUED)

### 28.3 Liquidity risk (continued)

*Maturity analysis (continued)*

	Carrying amount RM'000	Contractual cash flows RM'000	Under 1 year RM'000
<b>Company</b>			
<b>2014</b>			
Trade and other payables	5,170	5,170	5,170
<b>2013</b>			
Trade and other payables	2,865	2,865	2,865

There are no contractual interest rates for the above financial liabilities.

### 28.4 Market risk

Market risk is the risk that changes in the market prices, such as foreign exchange rates, interest rates and other prices will affect the Group's financial position or cash flows.

#### **Currency risk**

The Group is exposed to foreign currency risk on sales, purchases and borrowings that are denominated in currencies other than the functional currencies of its subsidiaries. The currency giving rise to the risk is primarily US Dollar ("USD").

*Risk management objectives, policies and processes for managing the risk*

The Group has a potential currency risk exposure arising from trade transactions entered with companies where the amounts are denominated in currencies other than Ringgit Malaysia. Exposure to foreign currency risk is monitored on an ongoing basis and where considered necessary, the Group may consider using financial instruments to hedge its foreign currency risk. The Company is not significantly exposed to currency risk.

**28. FINANCIAL INSTRUMENTS (CONTINUED)**

**28.4 Market risk (continued)**

**Currency risk (continued)**

*Exposure to foreign currency risk*

The Group's exposure to foreign currency risk, based on the carrying amounts as at the end of the reporting period was:

	<b>Denominated in USD</b>	
	<b>2014</b>	<b>2013</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Group</b>		
Trade receivables	41,890	22,181
Cash and cash equivalents	58,289	9,226
Term loan	(45,510)	(34,089)
Trade payables	(13,380)	(19,540)
<b>Net exposure in the statement of financial position</b>	<b>41,289</b>	<b>(22,222)</b>

*Currency risk sensitivity analysis*

A 1% strengthening of the Ringgit Malaysia against the USD at the end of the reporting period would have (decreased)/increased profit or loss by the amounts shown below. This analysis is based on foreign currency exchange rate variances that the Group considered to be reasonably possible at the end of the reporting period. The analysis assumes that all other variables, in particular interest rates, remained constant and ignored any impact of forecasted sales and purchases.

The analysis is performed on the same basis for 2014, as indicated below:

	<b>Profit or (loss)</b>	
	<b>2014</b>	<b>2013</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Group</b>		
1% strengthening of RM against USD	(413)	222

A 1% weakening of the Ringgit Malaysia against the above currencies at the end of the reporting period would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remained constant.

## 28. FINANCIAL INSTRUMENTS (CONTINUED)

### 28.4 Market risk (continued)

#### Interest rate risk

The Group's fixed rate borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates. Short term receivables and payables are not significantly exposed to interest rate risk.

#### *Exposure to interest rate risk*

The interest rate profile of the Group's and the Company's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Fixed rate instruments</b>				
- Deposits with licensed banks	226,536	188,748	90,916	132,042
- Finance lease liabilities	(1,507)	(4,544)	-	-
<b>Floating rate instruments</b>				
- Term loans	(138,718)	(161,193)	-	-

#### *Interest rate risk sensitivity analysis:*

##### (i) *Fair value sensitivity analysis for fixed rate instruments*

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss, and the Group does not designate derivatives as hedging instruments under a fair value hedge accounting model. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

##### (ii) *Cash flow sensitivity analysis for variable rate instruments*

A change of 100 basis point ("bp") in interest rates at the end of the reporting period would have increased/ (decreased) profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

**28. FINANCIAL INSTRUMENTS (CONTINUED)**

**28.4 Market risk (continued)**

*Interest rate risk sensitivity analysis (continued)*

(ii) *Cash flow sensitivity analysis for variable rate instruments (continued)*

	Profit or (loss)	
	100bp increase RM'000	100bp decrease RM'000
<b>Group</b>		
<b>2014</b>		
Floating rate instruments	(1,387)	1,387
<b>2013</b>		
Floating rate instruments	(1,612)	1,612

**Equity price risk**

Equity price risk arises mainly from the Group's available-for-sale investments in quoted securities.

*Risk management objectives, policies and processes for managing the risk*

Investments are allowed in liquid securities that are quoted and traded on the local stock exchange on specific business case basis and upon the evaluation and approval by the Board of Directors. The existing available-for-sale investment in quoted securities represents the consideration received in prior years as a result of the Group's disposal of its 3G spectrum licence to DiGi.Com Berhad. The Group does not transact in any derivative financial instruments.

*Equity price risk sensitivity analysis*

A 1% increase in the quoted price of the Group's existing available-for-sale investment at the end of the reporting period would have increased equity by RM8,481,220 (2013: RM6,817,970). A 1% weakening in quoted price of the Group's existing available-for-sale investment would have had an equal but opposite effect on the Group's equity.

**28.5 Fair value information**

The carrying amounts of cash and cash equivalents, short-term receivables and payables reasonably approximate fair values due to the relatively short term nature of these financial instruments. Accordingly, the fair values and level of the fair value hierarchy have not been presented for these financial instruments.

It was not practicable to estimate the fair value of the Company's investment in unquoted shares due to the lack of comparable quoted prices in an active market and the fair value cannot be reliably measured.



## 28. FINANCIAL INSTRUMENTS (CONTINUED)

### 28.5 Fair value information (continued)

The table below analyses financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the statement of financial position.

2014	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value				Total fair value RM'000	Carrying amount RM'000
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000		
<b>Financial assets</b>										
Investment in quoted shares	848,122	-	-	848,122	-	-	-	-	848,122	848,122
<b>Financial liabilities</b>										
Term loans	-	-	-	-	-	-	138,718	138,718	138,718	138,718
<b>2013</b>										
<b>Financial assets</b>										
Investment in quoted shares	681,797	-	-	681,797	-	-	-	-	681,797	681,797
<b>Financial liabilities</b>										
Term loans	-	-	-	-	-	-	161,193	161,193	161,193	161,193

#### *Transfers between Level 1 and Level 2 fair values*

During the financial year, there has been no transfer between Level 1 and 2 fair values (2013: no transfer in either directions).

#### **Level 3 fair value**

Level 3 fair value is estimated using unobservable inputs for the financial assets and liabilities.

The following table shows the valuation techniques used in the determination of fair values within Level 3, as well as the key unobservable inputs in the valuation models.

Financial instruments not carried at fair value

Type	Description of valuation technique and inputs used
Term loans	Discounted cash flows using a rate based on the indicative current market rate of borrowing of the respective Group entities at the reporting date.

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.

The effective interest rates used to discount estimated cash flows, when applicable, are as follows:

	2014 %	2013 %
Term loans	2.02 - 6.01	2.02 - 5.80



**32. SUPPLEMENTARY INFORMATION ON THE BREAKDOWN OF REALISED AND UNREALISED PROFITS OR LOSSES**

The breakdown of the retained earnings of the Group and of the Company at 31 December, into realised and unrealised profits, pursuant to Paragraphs 2.06 and 2.23 of Bursa Malaysia Main Market Listing Requirements, are as follows:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Total retained earnings:				
- realised	<b>440,396</b>	270,164	<b>147,223</b>	108,064
- unrealised	<b>211,276</b>	207,583	<b>5,701</b>	5,745
	<b>651,672</b>	477,747	<b>152,924</b>	113,809

The determination of realised and unrealised profits or losses is based on the Guidance of Special Matter No.1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by Malaysian Institute of Accountants on 20 December 2010.

The disclosure of realised and unrealised profits or losses above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia and should not be applied for any other purpose.



## STATEMENT BY DIRECTORS

pursuant to Section 169(15) of the Companies Act, 1965

In the opinion of the Directors, the financial statements set out on pages 58 to 128 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the Companies Act, 1965 in Malaysia and so as to give a true and fair view of the financial position of the Group and of the Company as of 31 December 2014 and of their financial performance and cash flows for the financial year then ended.

In the opinion of the Directors, the information set out in Note 32 on page 129 to the financial statements has been compiled in accordance with the Guidance on Special Matter No.1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by the Malaysian Institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

.....  
Afzal Abdul Rahim

.....  
Elakumari Kantilal

Shah Alam, Selangor  
Date: 26 February 2015



**STATUTORY DECLARATION**

pursuant to Section 169(16) of the Companies Act, 1965

I, **Long Sher Neng**, the officer primarily responsible for the financial management of TIME dotCom Berhad, do solemnly and sincerely declare that the financial statements set out on pages 58 to 129 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the above named in Kuala Lumpur on 26 February 2015.

.....  
Long Sher Neng

Before me:



## INDEPENDENT AUDITORS' REPORT

to the members of TIME dotCom Berhad

### Report on the Financial Statements

We have audited the financial statements of TIME dotCom Berhad, which comprise the statements of financial position as at 31 December 2014 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, changes in equity and cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 58 to 128.

#### *Directors' Responsibility for the Financial Statements*

The Directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 31 December 2014 and of their financial performance and cash flows for the year then ended in accordance with Malaysia Financial Reporting Standards, International Financial Reporting Standards and the requirement of Companies Act, 1965 in Malaysia.

### Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- b) We have considered the accounts and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 5 to the financial statements.
- c) We are satisfied that the accounts of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- d) Our audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

### Other Reporting Responsibilities

Our audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The information set out in Note 32 on page 129 to the financial statements has been compiled by the Company as required by the Bursa Malaysia Securities Berhad Listing Requirements and is not required by the Malaysian Financial Reporting Standards. We have extended our audit procedures to report on the process of compilation of such information. In our opinion, the information has been properly compiled, in all material respects, in accordance with the Guidance on Special Matter No.1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by the Malaysian Institute of Accountants and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

### Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

#### **KPMG**

Firm Number: AF 0758  
Chartered Accountants

#### **Ahmad Nasri Abdul Wahab**

Approval Number: 2919/03/16(J)  
Chartered Accountant

Petaling Jaya, Selangor  
Date: 26 February 2015



## STOCKHOLDING ANALYSIS

As at 18 March 2015

Authorised Share Capital	:	RM5,000,000,000.00
Issued and paid-up Capital	:	RM286,931,795.50
Class of Shares	:	Ordinary Shares of RM0.50 each
No. of Shareholders	:	14,304
Voting Right	:	One (1) vote per Ordinary Share

Size of Holdings	No. of Shareholders	Total Holdings	%
Less than 100	516	14,038	0.00
100 to 1,000	9,520	3,996,383	0.70
1,001 to 10,000	3,507	11,047,534	1.92
10,001 to 100,000	544	17,120,861	2.98
100,001 to less than 5% of issued shares	215	311,811,434	54.34
5% and above of issued shares	2	229,873,341	40.06
<b>Total</b>	<b>14,304</b>	<b>573,863,591</b>	<b>100.00</b>

### THIRTY (30) LARGEST SHAREHOLDERS

as at 18 March 2015

	Names	No. of shares	%
1.	Pulau Kapas Ventures Sdn Bhd	164,574,359	28.68
2.	Khazanah Nasional Berhad	65,298,982	11.38
3.	Cimsec Nominees (Tempatan) Sdn Bhd - CIMB for Megawisra Sdn Bhd (PB)	24,831,363	4.33
4.	Kumpulan Wang Persaraan (Diperbadankan)	23,068,148	4.02
5.	Citigroup Nominees (Tempatan) Sdn Bhd - Exempt An for AIA Bhd	22,551,000	3.93
6.	Amsec Nominees (Tempatan) Sdn Bhd - Pledged Securities Account – AmBank (M) Berhad for Pulau Kapas Ventures Sdn Bhd	16,200,000	2.82
7.	Amsec Nominees (Tempatan) Sdn Bhd - Amtrustee Berhad for CIMB Islamic Dali Equity Growth Fund (UT-CIMB-DALI)	16,106,820	2.81
8.	Amanahraya Trustees Berhad - Public Islamic Select Treasures Fund	11,730,640	2.04
9.	Amanahraya Trustees Berhad - Public Smallcap Fund	11,260,260	1.96
10.	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (CIMB PRIN)	10,584,400	1.84
11.	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board	9,799,200	1.71
12.	Citigroup Nominees (Asing) Sdn Bhd - Exempt An for Citibank New York (NORGES BANK 9)	7,604,500	1.32



**THIRTY (30) LARGEST SHAREHOLDERS (CONTINUED)**

as at 18 March 2015

	<b>Names</b>	<b>No. of shares</b>	<b>%</b>
13.	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (F TEMPLETON)	6,712,200	1.17
14.	Cartaban Nominees (Tempatan) Sdn Bhd - Exempt An for Eastspring Investments Berhad	6,235,100	1.09
15.	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (ABERDEEN)	5,700,000	0.99
16.	CIMB Group Nominees (Tempatan) Sdn Bhd - Amtrustee Berhad for CIMB Islamic Dali Equity Theme Fund	5,398,820	0.94
17.	Citigroup Nominees (Asing) Sdn Bhd - CBNY for Dimensional Emerging Markets Value Fund	5,396,280	0.94
18.	Amanahraya Trustees Berhad - Public Sector Select Fund	5,265,560	0.92
19.	Citigroup Nominees (Tempatan) Sdn Bhd - Kumpulan Wang Persaraan (Diperbadankan) (ABERDEEN)	5,250,000	0.91
20.	Citigroup Nominees (Tempatan) Sdn Bhd - Kumpulan Wang Persaraan (Diperbadankan) (CIMB EQUITIES)	4,849,000	0.84
21.	CIMB Commerce Trustee Berhad - Public Focus Select Fund	3,617,200	0.63
22.	Amanahraya Trustees Berhad - PB Islamic Equity Fund	3,554,940	0.62
23.	Indera Permai Sdn Bhd	3,426,020	0.60
24.	Amanahraya Trustees Berhad - PB Growth Fund	3,425,200	0.60
25.	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (NOMURA)	3,105,400	0.54
26.	HSBC Nominees (Asing) Sdn Bhd - Exempt An for JPMorgan Chase Bank, National Association (U.S.A.)	2,392,274	0.42
27.	HSBC Nominee (Asing) Sdn Bhd - Exempt An for The Bank of New York Mellon (MELLON ACT)	2,214,840	0.39
28.	HSBC Nominees (Asing) Sdn Bhd - TNTC for Pyramis Select International Small Cap Plus Commingled Pool	2,164,500	0.38
29.	Cimsec Nominees (Tempatan) Sdn Bhd - CIMB Bank for Global Transit International Sdn Bhd (MY1455)	2,105,300	0.37
30.	HSBC Nominees (Asing) Sdn Bhd - HSBC BK PLC for Aperios Emerging Connectivity Master Fund Limited	2,091,100	0.36
	<b>TOTAL</b>	<b>456,513,406</b>	<b>79.55</b>



## STOCKHOLDING ANALYSIS

As at 18 March 2015

### SUBSTANTIAL SHAREHOLDERS

as at 18 March 2015

Names	No. of Shares			
	Direct	%	Indirect	%
Pulau Kapas Ventures Sdn Bhd ("PKV")	180,774,359 <sup>(1)</sup>	31.50	-	-
Khazanah Nasional Berhad	65,298,982	11.38	180,774,359 <sup>(3)</sup>	31.50
Kumpulan Wang Persaraan (Diperbadankan)	34,711,848 <sup>(2)</sup>	6.05	-	-
Employees Provident Fund Board	39,212,500	6.83	-	-
Global Transit International Sdn Bhd ("GTI")	2,105,300	0.37	180,774,359 <sup>(4)</sup>	31.50
Megawisra Sdn Bhd ("Megawisra")	24,831,363	4.33	182,879,659 <sup>(5)</sup>	31.87
Megawisra Investments Limited ("Megawisra Investments")	-	-	207,711,022 <sup>(6)</sup>	36.20
Afzal Abdul Rahim	-	-	207,711,022 <sup>(7)</sup>	36.20
Gan Te-Shen	-	-	207,711,022 <sup>(8)</sup>	36.20

#### Notes:

- (1) Including shares held under Amsec Nominees (Tempatan) Sdn Bhd
- (2) Including shares held under Citigroup Nominees (Tempatan) Sdn Bhd
- (3) Deemed interested by virtue of its interests held through PKV pursuant to Section 6A of the Companies Act, 1965 ("the Act").
- (4) Deemed interested by virtue of its interests held through PKV pursuant to Section 6A of the Act.
- (5) Deemed interested by virtue of its interests held through PKV via its shareholdings in GTI pursuant to Section 6A of the Act.
- (6) Deemed interested by virtue of its interests held through PKV and GTI via its shareholdings in Megawisra pursuant to Section 6A of the Act.
- (7) Deemed interested by virtue of his interests held through PKV, GTI and Megawisra via his shareholdings in Megawisra Investments pursuant to Section 6A of the Act.
- (8) Deemed interested by virtue of his interests held through PKV, GTI and Megawisra via his shareholdings in Megawisra Investments pursuant to Section 6A of the Act.

### STATEMENT ON DIRECTORS' INTERESTS IN SHARES

Afzal Abdul Rahim, a Director on the Board of TIME dotCom Berhad, is deemed to have interest in the shares of the Company by virtue of Section 6A(4)(c) of the Companies Act, 1965 through Pulau Kapas Ventures Sdn Bhd, Megawisra Sdn Bhd and Global Transit International Sdn Bhd.

Gan Te-Shen, a Director on the Board of TIME dotCom Berhad, is deemed to have interest in the shares of the Company by virtue of Section 6A(4)(c) of the Companies Act, 1965 through Pulau Kapas Ventures Sdn Bhd, Megawisra Sdn Bhd and Global Transit International Sdn Bhd.

Ronnie Kok Lai Huat, the Director on the Board of TIME dotCom Berhad, holds 5,000 shares in TIME dotCom Berhad whilst Balasingham A. Namasiwayam, a Director on the Board of TIME dotCom Berhad, holds 5,000 shares in TIME dotCom Berhad through his spouse.



## LIST OF PROPERTIES

held as at 31 December 2014

### TT DOTCOM SDN BHD

Vendor	Location	Description	Tenure	Area	Existing Use	Approximate Age (Years)	Cost (NBV) (RM)	Remarks (Amortisation)
Perdana Restu Sdn. Bhd.	HMS 984 PT 1277 Mukim Sungai Karang Baging Kuantan	Land	Freehold	12,140.55 sq.m.	Operation Cable Landing Station	3	4,200,000.00	
Antrac Holdings (M) Sdn. Bhd.	Lot No. 43 & 54 Glenmarie Industrial Park Shah Alam Selangor	Land	Freehold	2.225 acre	Operation site	18	3,687,963.00	
		Building		8,456.64 sq.m.			Cost 14,717,422.12 Depreciation 14,717,402.12 Balance (nbv) 20.00	
Time Engineering Bhd. (Henry Butcher, Lim & Long Sdn. Bhd.)	Lot 26 Jln 225 Petaling Jaya 46100 PJ Selangor	Building	Leasehold	16,000 s.f. (1,486.45 sq.m.)	Operation site	41	Cost 5,585,840.00 Depreciation 1,340,601.60 Balance (nbv) 4,245,238.40	99 years Expire 11/4/2072
		Land		49,266.37 s.f. (4,577 sq.m.)				
Mega Capital Sdn. Bhd. (Messrs Neoh, Norizah & Co.)	Lot 6359 Mukim 1 Daerah Seberang Prai Pulau Pinang	Land	Freehold	63,345 s.f.	Operation site	19	2,519,946.00	
Kotajasa Sdn. Bhd. (Messrs Arthur Lee & Co.)	Lot P.T.D. 3930 Mukim Tebrau Daerah Johor Bahru Johor	Land	Freehold	117,767 s.f.	Operation site	17	Cost 4,946,214.00 Land impairment 2,101,214.00 Balance (nbv) 2,845,000.00	
Raine & Horne International (Gan Teik Chee & Co.) Vendor : Yuan Seng Building Trading Sdn. Bhd.	102M Lengkok Kampung Jawa 2 Miel Industrial Estate Bayan Lepas Pulau Pinang	Land	Leasehold	9,485 s.f.	Operation site	33	Cost 1,007,000.00 Amortisation 917,488.75 Balance (nbv) 89,511.25	60 years from 1981 to 2041
		Building		668.9 sq.m.	Office Building		Cost 200,000.00 Depreciation 71,999.94 Balance (nbv) 128,000.06	2 % Depreciation
Win Muar Sdn. Bhd.	Lot 142-A Semambu Industrial Estate Kuantan Pahang	Land	Leasehold	2.5 acre (10,940.5 sq.m.) (117,762.45 sq.ft.)	Operation site	34	Cost 1,535,000.00 Amortisation 1,534,999.00 Balance (nbv) 1.00	66 years from 1980 to 2046
		Building		1,938 sq.m.	Office Building		Cost 1,065,000.00 Depreciation 425,999.98 Balance (nbv) 639,000.02	2 % Depreciation



## LIST OF PROPERTIES

held as at 31 December 2014

### TT DOTCOM SDN BHD

Vendor	Location	Description	Tenure	Area	Existing Use	Approximate Age (Years)	Cost (NBV) (RM)	Remarks (Amortisation)
Sy. Tanah Lawas Sdn. Bhd. (Messrs Neoh, Norizah & Co.)	Kg. Sungai Bedaun Daerah Labuan Wilayah Persekutuan Labuan	Land	Leasehold	8.0 acre	Operation site	31	Cost 4,145,000.00 Amortisation 3,947,573.11 Balance (nbv) 197,426.89	99 years from 1984 to 2082
		Building		270 sq.m.				
Martimex Sdn. Bhd.	P.T. No. 2705 Mukim Ulu Kinta Daerah Ulu Kinta Perak	Land	Leasehold	23,274 s.f.	Operation site	38	Cost 350,000.00 Amortisation 335,262.50 Balance (nbv) 14,737.50	60 years from 1976 to 2036
Chong Han Ting	Lot 37, Kg. Sungai Bedaun Settlement scheme Labuan Wilayah Persekutuan Labuan	Land	Leasehold	3.0 acre	Operation site	31	Cost 80,000.00 Amortisation 76,631.33 Balance (nbv) 3,368.67	99 years from 1984 to 2082
		Land	Leasehold	7,883 s.f.	Operation site	39	Cost 316,702.92 Amortisation 288,551.50 Balance (nbv) 28,151.42	99 years 1975-2074
		Land	Leasehold	1,237 sq.m.	Operation site	13	Cost 41,320.00 Amortisation 20,832.17 Balance (nbv) 20,487.83	60 years 2001-2061

### TIME DOTCOM BHD

Vendor	Location	Description	Tenure	Area	Existing Use	Approximate Age (Years)	Cost (NBV) (RM)	Remarks (Amortisation)
Barney Communication Sdn. Bhd.	Lot No. 53 Glenmarie Industrial Park Shah Alam Selangor	Land	Freehold	4,260 sq.m.	Operation site	3	8,112,848.99	
		Building		3,747 sq.m.	Office Building			



## NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the 18th Annual General Meeting (AGM) of the Company will be held at **Saujana Ballroom, Ground Floor, The Saujana Hotel Kuala Lumpur, Jalan Lapangan Terbang SAAS, 40150 Shah Alam, Selangor Darul Ehsan, Malaysia on Wednesday, 20 May 2015 at 10.00 a.m.** for the purpose of transacting the following businesses:-

### AGENDA

1. To receive the Audited Financial Statements for the year ended 31 December 2014 together with the Reports of the Directors and Auditors thereon. **Please refer to Note A.**

#### As Ordinary Business:-

2. To re-elect the following Directors retiring in accordance with Article 94 of the Company's Articles of Association and, who being eligible, have offered themselves for re-election:-

- i) Elakumari Kantilal
- ii) Balasingham A. Namasiwayam

**Resolution 1**  
**Resolution 2**

3. To consider and if thought fit, to pass the following resolution in accordance with Section 129 of the Companies Act, 1965:-

**Resolution 3**

"THAT Abdul Kadir Md Kassim who retires in accordance with Section 129 of the Companies Act, 1965, be and is hereby re-appointed as a Director of the Company to hold office until the next Annual General Meeting of the Company."

4. To re-appoint Messrs KPMG as Auditors and to authorise the Directors to fix their remuneration.

**Resolution 4**

#### As Special Business:-

To consider and if thought fit, pass the following Ordinary Resolutions:-

5. Ordinary Resolution – Authority to Issue Shares Pursuant To Section 132D of the Companies Act, 1965

**Resolution 5**

"THAT subject always to the Companies Act, 1965 and the Articles of Association of the Company, the Directors be and are hereby empowered, pursuant to Section 132D of the Companies Act, 1965, to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares issued pursuant to this Resolution does not exceed 10% of the issued share capital of the Company for the time being and that such authority shall continue in force until the conclusion of the next Annual General Meeting; and FURTHER THAT the Directors be and are hereby empowered to obtain the approval for the listing and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad."

6. Ordinary Resolution – Proposed Increase in Directors' Fees

- (i) "THAT the increase in Directors' Fees amounting to RM180,000 per annum for the Non-Executive Chairman and RM120,000 per annum for each of the Non-Executive Directors with effect from 1 January 2015 be hereby approved."

**Resolution 6**

- (ii) "THAT the aggregate fees payable to the Directors of the Company be hereby increased to an amount not exceeding RM1,104,000 per annum for the financial year ending 31 December 2015."

**Resolution 7**



## **Explanatory Note on Special Business:-**

### **Resolution 5**

The Ordinary Resolution 5 is proposed for the purpose of granting a renewed general mandate for the issuance of shares in the Company pursuant to Section 132D of the Companies Act, 1965.

There was no issuance of shares pursuant to Section 132D of the Companies Act, 1965 under the general mandate which was obtained at the 17th AGM held on 5 June 2014 and the said mandate will expire at the conclusion of the forthcoming 18th AGM.

The Ordinary Resolution 5, if passed at the 18th AGM, will give authority to the Directors of the Company to issue and allot shares at any time without convening a general meeting, in order to avoid any delay and cost involved in convening one. The authorisation so granted, is valid from the date of the 18th AGM, and unless revoked or varied by the Company at a general meeting, will expire at the conclusion of the next AGM of the Company.

The general mandate if renewed at the 18th AGM, will provide the Company the flexibility to raise funds for funding future investment project(s), working capital and/or acquisition(s).

### **Resolution 6**

The Ordinary Resolution 6 is proposed to provide a remuneration structure that commensurates with the increased duties and responsibilities of the Directors.

The Board recommends that shareholders approve the increase in Directors' Fees amounting to RM180,000 per annum for the Non-Executive Chairman and RM120,000 per annum for Non-Executive Director to remunerate the Directors adequately.

### **Resolution 7**

The Ordinary Resolution 7 is proposed to cater for possible appointment of new directors in 2015.

The Board recommends that shareholders approve the increase in total annual fees amounting to RM1,104,000 in order to cater for possible appointment of new directors in 2015.

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# FORM OF PROXY



No. of shares	CDC Account No.

I/We, \_\_\_\_\_ NRIC/Passport/Company No. \_\_\_\_\_  
 (Name in block letters)

of \_\_\_\_\_  
 (Full Address)

being a member/members of **TIME dotCom Berhad** hereby appoint the following person(s):-

Name of Proxy & NRIC	No. of shares to be represented by Proxy
1.	
2.	

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us and on my/our behalf at the 18th Annual General Meeting of the Company to be held at **Saujana Ballroom, Ground Floor, The Saujana Hotel Kuala Lumpur, Jalan Lapangan Terbang SAAS, 40150 Shah Alam, Selangor Darul Ehsan, Malaysia** on **Wednesday, 20 May 2015** at **10.00 a.m.** and at any adjournment thereof.

You may indicate with an "X" or "✓" in the boxes provided below how you wish your votes to be cast. Please note that the filling of this form is for indicative purposes only and shall not bind the Company or in any way oblige or require the Company to ensure that your proxy shall vote in the manner as indicated by you.

Please take further note that the Company shall accept the vote cast by your proxy as a valid vote whether or not your proxy has acted in accordance with your instructions.

No.	Resolution	For	Against
1	Re-election of Elakumari Kantilal as Director		
2	Re-election of Balasingham A. Namasiwayam as Director		
3	Re-appointment of Abdul Kadir Md Kassim as Director		
4	Re-appointment of Messrs KPMG as Auditors		
5	Authority to Issue Shares Pursuant to Section 132D of the Companies Act, 1965		
6	Proposed Increase in Directors' Fees amounting to RM180,000 per annum for the Non-Executive Chairman and RM120,000 per annum for Non-Executive Director effective 1 January 2015		
7	Proposed Increase in Directors' Fees up to an aggregate amount of RM1,104,000 for the financial year ending 31 December 2015		

Signed this \_\_\_\_\_ day of \_\_\_\_\_ 2015.

\_\_\_\_\_  
 Signature/Common Seal of Appointer

**NOTES:-**

- For the purpose of determining a member who shall be entitled to attend this AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd, to issue a General Meeting Record of Depository as at 14 May 2015. Only a depositor whose name appears on the Record of Depositors as at 14 May 2015 shall be regarded as a member entitled to attend, speak and vote at the Company's AGM or appoint proxies to attend and/or vote on his/her behalf.
- A member entitled to attend and vote at the above Meeting of the Company is entitled to appoint a proxy/proxies to attend and vote in his stead. A proxy may but need not be a member of the Company and Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- The instrument of proxy shall be in writing and signed by the appointer or by his attorney and in the case of a corporation, either under its common seal or signed by its attorney or officer on behalf of the corporation.
- A member who holds 1,000 shares or less in the Company is entitled to appoint one (1) proxy whilst a member holding more than 1,000 shares in the Company is entitled to appoint a maximum of two (2) proxies. Where a member of the Company is an authorised nominee as defined in accordance with the Securities Industry (Central Depositories) Act, 1991, it may appoint one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
- Where a member appoints two (2) proxies (or, in the case where more than two (2) proxies are permitted under the law, more than two (2) proxies), the appointments shall be invalid unless the proportion of holding to be represented by each proxy is specified.
- The instrument appointing a proxy or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the Company's Share Registrar's office, **Symphony Share Registrars Sdn Bhd at Level 6, Symphony House, Pusat Dagangan Dana 1, Jalan PJU 1A/46, 47301 Petaling Jaya, Selangor Darul Ehsan** not less than forty eight (48) hours before the time for holding the meeting or adjourned meeting, or in the case of a poll not less than twenty four (24) hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid.

**Symphony Share Registrars Sdn Bhd**

Level 6, Symphony House

Pusat Dagangan Dana 1

Jalan PJU 1A/46

47301 Petaling Jaya

Selangor, Malaysia

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